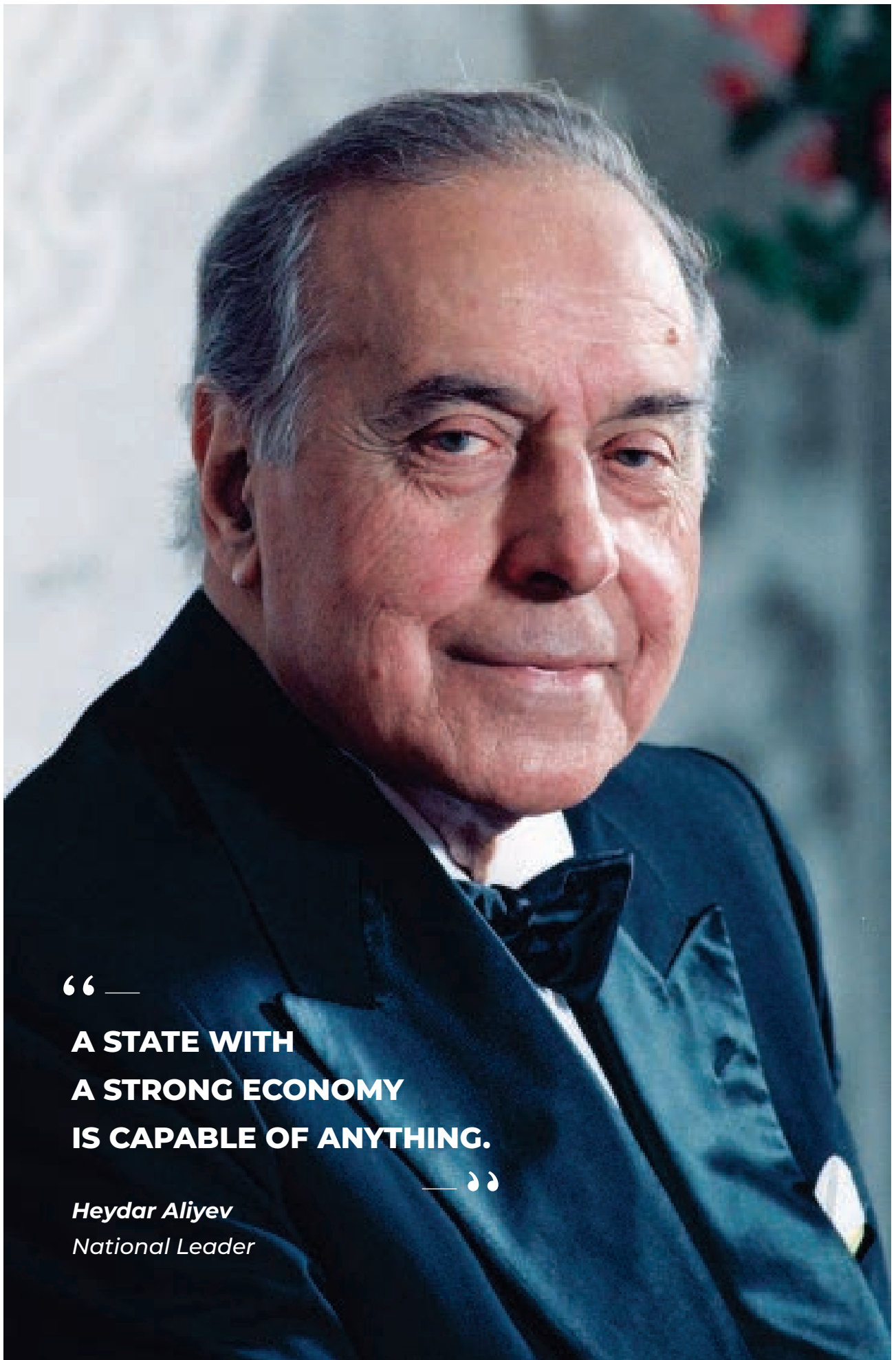




**CENTER
FOR ANALYSIS OF
ECONOMIC REFORMS
AND COMMUNICATION**

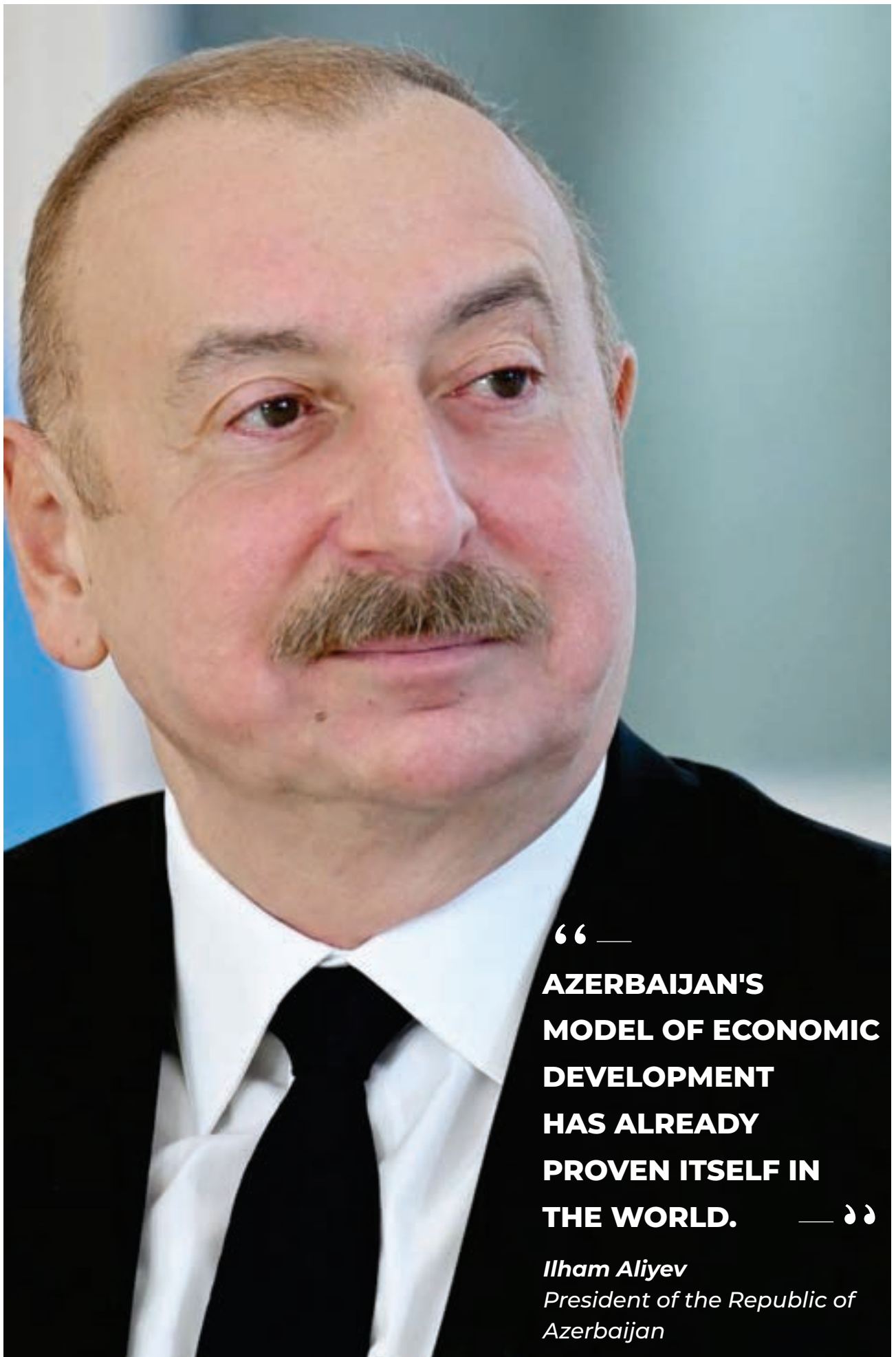


“ —

**A STATE WITH
A STRONG ECONOMY
IS CAPABLE OF ANYTHING.**

— ”

Heydar Aliyev
National Leader



“ —
**AZERBAIJAN'S
MODEL OF ECONOMIC
DEVELOPMENT
HAS ALREADY
PROVEN ITSELF IN
THE WORLD.** — ”

Ilham Aliyev
*President of the Republic of
Azerbaijan*

“ —

**... SCIENCE, TECHNOLOGY AND INNOVATION ARE
THE LEADING FORCE OF THE SOCIO-ECONOMIC
DEVELOPMENT OF SOCIETIES IN THE WORLD.**

— ”

Mehriban Aliyeva
First Vice-President of
the Republic of Azerbaijan



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About the Center



Executive Director's message



Vusal Gasimli

Executive Director of the Center for Analysis of Economic Reforms and Communication, Doctor of Economic Sciences, Professor

We are proud to celebrate the 10th anniversary of the Center for Analysis of Economic Reforms and Communication (CAERC) - established in the Republic of Azerbaijan—which has fully restored its territorial integrity and sovereignty—in accordance with the strategic management policy of President Ilham Aliyev.

Over the past decade, CAERC has conducted the monitoring and evaluation of more than 40 state programs, developing a comprehensive Big Data repository and making significant contributions to the implementation of data-driven management models. Reforms in result-based budgeting, medium-term expenditure frameworks, and program and project management have further strengthened the Center's strategic role in public administration.

Under President Ilham Aliyev's leadership, Azerbaijan's ascent to 25th place among 190 countries in the World Bank's "Doing Business" report, highlighting its status as one of the nations that have enacted the most reforms, stands as a significant achievement in our recent economic history.

CAERC cooperates globally with prestigious organizations such as the United Nations, the World Bank, the International Monetary Fund, and the Asian Development Bank. It is represented in the think-tank platforms of the Group of Twenty (G20) and the Group of Seven (G7) countries, and actively participates in the development of think-tank networks across Asia and the Turkic world. Among the numerous international awards received by the Center, the World Intellectual Property Organization's (WIPO) 'Best Enterprise in Intellectual Property' award and the Organization for Economic Cooperation and Development's (OECD) recognition of Azerbaijan's economic reform management model as an exemplary innovative practice holds particular significance.

Over the last 10 years, our publications indexed in the 'Web of Science' and 'Scopus' databases, along with 30 books and 840 reviews, serve as a testament to CAERC's productive activity as a think-tank.

By establishing cooperation with global platforms such as Amazon, Alibaba Group, and eBay, the 'Azexport' portal has been recognized as one of the best e-commerce platforms in Asia. The 'Enterprise Azerbaijan' portal, which has become a leading platform for Azerbaijan's startup ecosystem, has organized four startup schools (Startup School projects). Through the 'One Stop Shop' Export Support Center, more than 1.5 billion US dollars in non-oil exports have been realized. Furthermore, the Digital Trade Hub has introduced the world's first-ever m-residency service.



About the Center

The Center for Analysis of Economic Reforms and Communication was established by Decree No. 879 of the President of the Republic of Azerbaijan dated April 20, 2016.

The objectives of the Center's activities are to conduct research and analysis at the macro- and microeconomic levels to ensure the sustainable economic development of the country. Based on analytical data, the institution develops proposals for the implementation of economic reforms, as well as medium- and long-term forecasts. It provides state bodies and entities with these forecasts and organizes the promotion of the Republic of Azerbaijan's achievements in various sectors of the economy.

Between 2016-2025, the Center achieved a 100 percent execution rate of the tasks assigned through the decrees and orders of the President of the Republic of Azerbaijan.

EXECUTIONS OF TASKS

100%



MAIN ACTIVITY DIRECTIONS OF THE CENTER FOR ANALYSIS OF ECONOMIC REFORMS COMMUNICATION

- Conducts the monitoring and evaluation of state programs and strategies.
- Evaluates the economic efficiency of concluded state programs and state investment projects.
- Performs feasibility studies and risk evaluations for state programs, strategies, and economic incentive projects, and conducts surveys among stakeholders regarding these projects.
- Analyzes the country's economic development strategy in line with global economic challenges, carries out expertise on the economic and other aspects of said strategy, and prepares proposals on methods for its effective implementation.
- Ensures the close involvement of local and foreign business entities in the reform process and their cooperation with relevant state bodies by conducting appropriate promotional campaigns.
- Distributes various materials through global media outlets and conducts promotion and awareness campaigns to build a positive image of Azerbaijan abroad for attracting foreign investment; organizes and coordinates international lobbying for economic reforms and the activities of joint working groups with foreign investors in various sectors.
- Ensures that entrepreneurs and the public are informed about the content and essence of the implemented economic reforms, as well as their advantages and benefits for entrepreneurial activities, the investment climate, and the economy as a whole.

Center's structure

SUPERVISORY BOARD

Chairman of the Board of Supervisors

Prime Minister of the Republic of Azerbaijan

Members of the Supervisory Board of the Republic of Azerbaijan

Assistant to the President - Director of the Department of Economic Affairs and Innovative Development Policy

Assistant to the President of the Republic of Azerbaijan - Director of the Department of Economic Policy and Industrial Affairs

Assistant to the First Vice President of the Republic of Azerbaijan

Assistant to the First Vice President of the Republic of Azerbaijan

Minister of Economy of the Republic of Azerbaijan

Minister of Finance of the Republic of Azerbaijan

Minister of Labor and Social Protection of the Population of the Republic of Azerbaijan

Chairman of the Central Bank of Azerbaijan

Executive Director of the State Oil Fund of the Republic of Azerbaijan

LEADERSHIP

Executive Director of the Center
Deputy Executive Directors
Advisors to the Executive Director

DEPARTMENTS

Monitoring and Evaluation Division
Economic Analysis Division
State Programs Division
Strategic Planning Division
Public Relations Division
Innovation Division
Operations Division

PORTALS BENEATH THE CENTER

«Azexport» portal
Digital Trade Hub (DTH)
"Enterprise Azerbaijan" platform

INSTITUTIONS UNDER THE CENTER

Turkic World Research Center
"One-stop Shop" Export Assistance Center

“ —

Contributing to the building of a powerful state, a competitive economy, and high social welfare remains our primary objective.

— ”

Prof. Dr. Vusal Gasimli

Executive Director of the Center for Analysis of Economic Reforms and Communication



Center in figures

Monitoring and evaluation initiatives



GOVERNMENT
INITIATIVES

40+

REPORTS

126

'STRATEGY
EVENTS

100+

INDICATIVE PLANNING
MEETINGS

260+

REPRESENTATIVES OF
STATE INSTITUTIONS
PARTICIPATING
IN TRAINING

200+

MONITORING
OBSERVATIONS

600+

DIGITAL
PLATFORMS

5

"PROJECT MANAGEMENT"
PROJECTS ASSESSED
IN THE MODULE

≈1500

Economic analysis task

ECONOMIC-MATHEMATICAL
MODEL: ECONLAB

8

Digital presence

DIGITAL
RESOURCE

20+

Price tracking application (QIT)

one
PLATFORM

Global collaboration

FOREIGN TRIPS

20+ COUNTRIES

70+

PRESENTATIONS AT GLOBAL CONFERENCES

15

INTERNATIONAL RECOGNITION



"Enterprise Azerbaijan" platform

23

COUNTRIES

650

STARTUP PROJECTS

"Azexport" platform

3 200

EXPORT ORDERS

762

NUMBER

FREE SALE CERTIFICATES

Publications

30

BOOKS

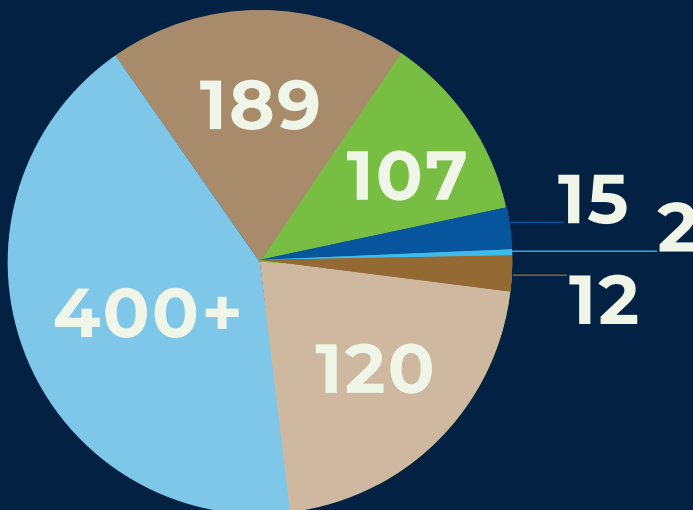
840+

REVIEWS

"ONE-STOP SHOP" Export Assistance Center

1.5 BLN. USD

EXPORT OF NON-PETROLEUM PRODUCTS



- EXPORT REVIEW
- REFORM REVIEW
- VIDEO REVIEW
- WEEKLY REVIEW
- TURKIC ECONOMIC OUTLOOK
- TRANSPORT REVIEW
- ANALYSIS OF ECONOMIC REFORMS JOURNAL

Awards of the Center



UNITED ARAB EMIRATES

GLOBAL BUSINESS MAGAZINE AWARDS, 2026



National Analytical Center - Award for Excellence

Best Research Institution Award for Advancing National Reforms

UNITED KINGDOM

INTERNATIONAL FINANCE AWARDS 2025



The premier state think tank and research institute

UNITED KINGDOM

GLOBAL EXCELLENCE AWARDS 2025



The "Azexport" portal stands as the premier national e-commerce platform in the South Caucasus

UNITED KINGDOM

INTERNATIONAL FINANCE AWARDS 2025



The premier public relations platform for economic reforms

AZERBAIJAN

IDDA AWARDS



Award in the category of "Ecosystem Player of the Year"

JAPAN

ASIAN THINK TANK NETWORK FORUM 2025



The Azexport portal has been recognized as one of the 15 premier examples in the Asian region

USA

GLOBAL BUSINESS & FINANCE MAGAZINE



Digital Governance Excellence: AI-Driven Monitoring, Evaluation, and Information Systems, Azerbaijan 2025

UNITED KINGDOM

NON-PROFIT ORGANISATION AWARDS 2025



Innovation Excellence Award for Data-Driven Management 2025

Excellence Award for Loyalty and Integrity in Nonprofit Endeavors 2025



UNITED KINGDOM

BRANDS REVIEW MAGAZINE AWARDS 2025

 Smart Monitoring and Evaluation System: An AI-optimized data management innovation for Azerbaijan by 2025


UNITED ARAB EMIRATES

INTERNATIONAL BUSINESS MAGAZINE AWARDS, 2025

 Best Data-Driven Program Management Initiative, Azerbaijan 2025 | Best Data-Driven Project Management, Azerbaijan 2025

FRANCE

ECONOMIC REFORM MANAGEMENT FRAMEWORK

 The Organization for Economic Cooperation and Development has showcased Azerbaijan's "Economic Reform Management Model" on its official platform as a distinguished innovative practice recognized globally


UNITED ARAB EMIRATES

WORLD BUSINESS ANNUAL AWARDS 2025

 For the Oversight of the National Strategy Premier Digital Platform, Azerbaijan 2025


UNITED KINGDOM

GLOBAL BUSINESS OUTLOOK AWARDS 2025

 Most Innovative Monitoring and Evaluation Initiative – Great Return, Azerbaijan 2025


WIPO

PREMINENT INSTITUTION IN THE DOMAIN OF INTELLECTUAL PROPERTY

 Nominated for the "WIPO IP Enterprise Trophy," an award established by the World Intellectual Property Organization


USA

WORLD ECONOMIC MAGAZINE AWARDS 2025

 Excellence Award for Intelligent Monitoring and Evaluation, Azerbaijan 2025


USA

WSIS 2018

 Azerbaijan's Digital Trade Hub has been nominated for the esteemed ICT award "WSIS 2018"

UNITED KINGDOM

GLOBAL BRANDS MAGAZINE

 Excellence in Data-Driven Governance

AZERBAIJAN

INNOVATIVE PLATFORM OF THE YEAR

 Azerbaijan`s Digital Trade Hub recognized as "Innovative Platform of the Year"



Center in photos



*Economic Council Meeting
January 30, 2026*



*"Azerbaijan Competitiveness Forum"
September 7, 2018*



*Presentation of the book "Middle Corridor" in Brussels
November 25, 2025*



*Conference on "Economic Reforms and Contemporary Challenges for Enhancing
the Business Environment"
March 07, 2024*

Center in photos



*"Opportunities for Youth in the Digital Age" Conference
September 21, 2018*



*"FIF 18 – Finance and Investment" forum
May 5, 2018*



*Signing of a memorandum of understanding between the Ministry of Education and Science and Technology and Microsoft Azerbaijan
January 17, 2017*



*"2020 Export Support" training
February 14, 2020*



*Press conference regarding the damage inflicted upon Azerbaijan by Armenia during the occupation and the actions of Armenians in the Patriotic War
October 30, 2020*



*IERKM has received two esteemed awards from International Finance
November 18, 2025*



*Digital Trade Hub presents the world's first mobile signature to Osman Al Tuwaijr, Director General of ISESCO
October 24, 2018*

Center in photos



"Economic Policies: Outcomes and Recommendations" Conference
May 30, 2017



Signing of a Memorandum of Understanding between the Indian Council of Agricultural Research (ICAR) and the U.S. Business Council for International Understanding (BCIU)
September 7, 2018



"IV International Banking Forum," a partner of CIRC
November 6-7, 2019



FINTEX SUMMIT 2023
13 June 2023

Center in photos



*IX International Banking Forum
November 19, 2025*



*Presentation of the Monitoring and Evaluation Portal
October 25, 2019*



*"Post-Conflict Reconstruction Model Under the Leadership of President Ilham Aliyev" Conference
November 3, 2022*



*"Post-Conflict Reconstruction Model Under the Leadership of President
Ilham Aliyev" Conference
November 3, 2022*

Center in photos



*Memorandum of Understanding signing ceremony to enhance collaboration between ANAS and CERT
November 16, 2016*



*Presentation of the Portal for the "State-Business Dialogue Platform and the Commission on the Business Environment and International Ratings"
April 5, 2019*

Monitoring and evaluation

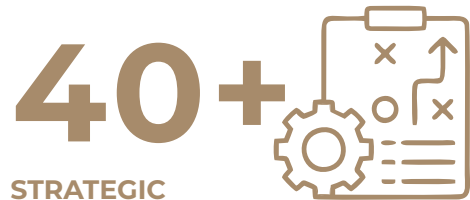
2

Monitoring and evaluation activities

Since the Center for Analysis of Economic Reforms and Communication began its operations, it has been established as the country's principal support institution for results-based, transparent, accountable and measurable management. One of the Center's primary functions is monitoring the implementation of state programs, evaluating outcomes and providing institutional support.

In accordance with the decrees and orders of the President of the Republic of Azerbaijan, the Center conducts the monitoring and evaluation of strategies, state programs, national action plans, strategic frameworks and other key policy documents.

The Center's monitoring and evaluation methodology is grounded in contemporary program management principles. This methodology integrates elements such as strategic planning, results-driven management, performance indicator systems, institutional accountability, and data-informed decision-making.



**STRATEGIC
POLICY DOCUMENTS**

**MONITORED AND
EVALUATED**

ON MONITORING AND EVALUATION DIGITAL PLATFORMS

monitoring.gov.az

azerbaijan2030.gov.az

boyuqgayidish.gov.az

mss.gov.az

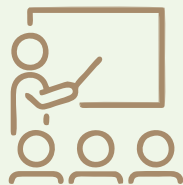
nakhchivan2027.monitoring.gov.az

STATE
INSTITUTIONS

200+

STAFF

TRAINED



260+

INDICATIVE
PLANNING

MEETINGS



1. SOCIO-ECONOMIC DEVELOPMENT STRATEGY FOR 2022–2026 OF THE REPUBLIC OF AZERBAIJAN

NATIONAL OBJECTIVES

- A sustainable and progressively competitive economy
- A society founded on dynamism, inclusivity, and social justice
- A competitive workforce and a hub for contemporary innovations
- A Great Return in the liberated territories
- A pristine environment and a "nation of green growth"

PRIMARY OBJECTIVES

- Ensuring sustainable and inclusive economic advancement
- Elevating the non-oil sector to a prominent position
- Human capital enhancement
- Enhancing the social welfare of the populace
- Ensuring regionally equitable development
- Enhancing the business and investment environment
- Increasing the efficacy of public administration
- Fostering innovation and digital transformation
- Ensuring environmental sustainability
- Advancing renewable energy sources



5

NATIONAL PRIORITIES



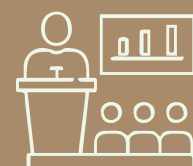
10

OBJECTIVES



65

ACTIVITY DIRECTIONS



269

EVENTS

2. I STATE PROGRAM ON THE GREAT RETURN TO THE LIBERATED TERRITORIES OF THE REPUBLIC OF AZERBAIJAN

PRIORITY GUIDELINES

- Organization of secure living and public administration in the regions
- Construction of urban, town, and rural developments within the territories, along with the provision of infrastructure
- Return of population and establishment of sustainable communities in the regions
- Developing strategically significant and comprehensive infrastructure that facilitates the advancement and reintegration of regions
- Integration of territorial economies into local and external value chains for sustainable development
- Enhancing the ecological environment in the regions and implementing sustainable technologies

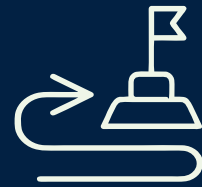
TARGET METRICS

- Clearing areas of mines and ensuring security;
- Construction of settlements and development of sustainable infrastructure
- Restoration of transportation, communication, and utility infrastructure
- Organization of education, healthcare, and social services in alignment with contemporary standards
- Expansion of employment opportunities
- Attracting investments and fostering an entrepreneurial ecosystem
- Mobilizing local economic potential
- Ensuring environmental protection



6

PRIORITIES



25

ACTIVITY DIRECTIONS



306

EVENTS



27

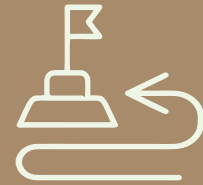
3. STATE PROGRAM FOR THE SOCIOECONOMIC DEVELOPMENT OF THE NAKHCHIVAN AUTONOMOUS REPUBLIC 2023–2027

PRIORITY GUIDELINES

- Creation of a favorable business environment
- Development of trade
- Development of an export-oriented industry
- Development of production and processing of agricultural products
- Development of tourism
- Increasing electricity production and export
- Development of infrastructure provision
- Development of the social sector
- Development of human capital
- Institutional development
- Strengthening environmental protection

TARGET METRICS

- Ensuring sustainable socio-economic development in the Nakhchivan Autonomous Republic
- Realizing the region's economic potential and fostering economic growth
- Expanding employment opportunities and stimulating the labor market
- Enhancing the income levels of the population and improving their well-being
- Raising the population's standard of living and reinforcing social security mechanisms
- Promoting entrepreneurship and increasing the private sector's role in the economy
- Ensuring the efficient and sustainable utilization of natural resources
- Strengthening environmental protection and safeguarding ecological balance
- Developing infrastructure, including transportation, energy, and utilities
- Developing human capital, and enhancing the quality of education and healthcare services



11

PRIORITIES



81

EVENTS

4. NATIONAL STRATEGY FOR THE EFFICIENT USE OF WATER RESOURCES

PRIORITIES

- Enhancement of the water resources evaluation and forecasting systems
- Effective management of water resources
- Efficient utilization of water resources
- Ensuring water security
- Potential utilization of water resources in the Karabakh and East Zangezur economic regions

OBJECTIVES

- Re-evaluation of water resources
- Forecasting the impact of climate change on water resources
- Simulation and digitalization of risks across water sources
- Formulating an advanced management model
- Integrated water resources management
- Investment management and tariff differentiation
- Strengthening institutional capacity
- Reduction of water losses
- Increasing water resources and utilization of alternative water sources
- Expansion of water infrastructure
- Promoting efficient water use
- Meeting the demand for water
- Improving the management of transboundary and transit waters
- Strengthening the protection of water basins
- Ensuring water quality
- Climate change adaptation
- Management of hydro-ecological crises
- Establishment of "Smart Water" systems
- Utilization of surface water hydropower
- Water resources potential – inter-basin water transfer



5

PRIORITIES



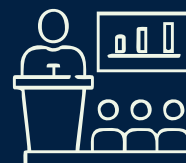
20

OBJECTIVES



10

PRIMARY
OBJECTIVE
METRICS



80

EVENTS



5. STATE PROGRAM FOR 2026-2035 ON ENHANCEMENT OF WATER SUPPLY, STORMWATER, AND WASTEWATER SYSTEMS IN BAKU CITY AND THE ABSHERON PENINSULA

PRIORITY GUIDELINES

- Development and sustainability of water supply and wastewater management systems
- Ensuring risk management for natural disasters and ecological sustainability within the water sector
- Innovation and digitalization in the water sector

DIRECTIONS FOR ACTION

- Enhancing the resilience of water supply, developing alternative water sources, and upgrading infrastructure
- Expanding water and sewer networks
- Mitigating stormwater risks
- Advancing wastewater infrastructure and improving ecological conditions
- Implementing digital management and SCADA/IoT systems
- Ensuring the efficiency and oversight of water supply management

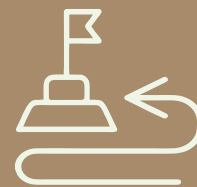
OBJECTIVES

- Enhancing the resilience of water supply, developing alternative water sources, and upgrading infrastructure
- Expanding water and sewerage networks
- Mitigating stormwater risks
- Improving wastewater infrastructure and the ecological environment
- Implementing digital management, SCADA (supervisory control and data acquisition), and IoT (internet of things) systems within the water sector
- Ensuring the efficiency and oversight of water supply management



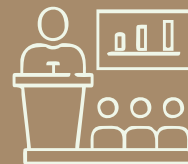
3

PRIORITIES



6

ACTIVITY DIRECTIONS



52

EVENTS

6. STATE PROGRAM FOR 2025–2030 ON ENHANCING TRANSPORT INFRASTRUCTURE IN BAKU CITY AND ITS ENVIRONS

PRIORITY

- Enhancement of urban transportation infrastructure

PRIMARY OBJECTIVES

- Road transport
- Metro transport
- Railway transport
- Other mass transit solutions
- Public road transport
- Pedestrian infrastructure
- Other measures

PRIMARY OBJECTIVE METRICS

- Reducing the incidence of fatal road accidents to four per 100 million individuals or fewer
- Maintaining annual CO₂ emissions per capita below 600 kilograms
- Guaranteeing accessible and efficient public transport to various city locations within 20 minutes
- Ensuring that the population benefits from transportation services by providing public transportation access within a 500-meter radius
- Ensuring that 40% of passengers use public transport
- Expanding the network of dedicated bus lanes to 160 kilometers
- Construction of 10 new subway stations
- Expansion of the personal personal mobility network to 100 km



1

PRIORITY



7

ACTIVITY DIRECTIONS



66

EVENTS



7. STATE PROGRAM ON THE SIMPLIFICATION OF AIR TRANSPORT FORMALITIES

PRIORITIES

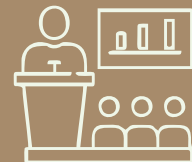
- Alignment of control and enforcement procedures in the realm of air transport regulatory simplification with international standards and best practices
- Enhancing personnel training and fostering international collaboration in the domain of air transport regulatory simplification
- Enhancement of the regulatory and legal framework
- Coordination of collaborative initiatives aimed at streamlining bureaucratic processes to align the efforts of governmental entities and service providers engaged in the execution of the State Program focused on the simplification of officialdom

OBJECTIVES

- Streamlining air transport protocols and enhancing operational efficiency
- Enhancing economic growth and employment by fostering the expansion of trade and tourism
- Enhancing the security of national borders
- Enhancing the travel experience for passengers by guaranteeing access to high-quality amenities and services
- Enhancing personnel training and fostering international collaboration in the domain of air transport regulatory simplification



4
PRIORITIES



14
EVENTS

8. ACTION PLAN FOR 2024-2026 ON ENHANCING THE TRANSIT POTENTIAL OF INTERNATIONAL TRANSPORT CORRIDORS PASSING THROUGH THE TERRITORY OF THE REPUBLIC OF AZERBAIJAN AND PROMOTING TRANSIT CARGO TRANSPORTATION

PRIORITIES

- Enhancement of physical infrastructure
- Enhancing the coordination and promotion of international transport corridors traversing the territory of the Republic of Azerbaijan
- Enhancement of the regulatory and legal framework

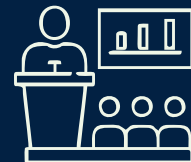
OBJECTIVES

- Enhancing the capacity of the current transportation infrastructure
- Facilitating the swift movement of goods across the state border of the Republic of Azerbaijan during transit operations by enhancing border, customs, and transportation infrastructure at checkpoints
- Implementing advanced technologies and innovative solutions to enhance transit cargo operations
- Enhancing the quality of services offered by governmental institutions during transit transportation
- Enhancement of the regulatory and legal framework in this field
- Enhancement of communication among state entities (institutions) engaged in transit cargo transportation and operators and carriers
- Promoting the active utilization of international transport corridors traversing the territory of the Republic of Azerbaijan



3

PRIORITIES



24

EVENTS



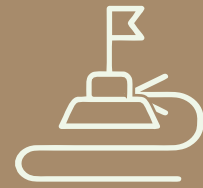
9. ARTIFICIAL INTELLIGENCE STRATEGY OF THE REPUBLIC OF AZERBAIJAN FOR 2025–2028

PRIORITY GUIDELINES

- Advancement and enhancement of artificial intelligence governance
- Data governance and infrastructure improvement
- Improving talent and competencies in the domain of artificial intelligence
- Fostering a conducive business environment

OBJECTIVES

- Ensuring the development, sustainability, and competitiveness of the artificial intelligence industry
- Developing a qualified and skilled workforce in the field of artificial intelligence
- Increasing efficiency, transparency, and service quality in decision-making through the application of artificial intelligence in public administration
- Establishment of regional artificial intelligence talent development centers in line with local and international market demands
- Expansion of data centers and computing resources for artificial intelligence
- Developing high-performance computing (HPC) infrastructure
- Formulating a legal and ethical framework for artificial intelligence
- Ensuring the implementation of global standards in artificial intelligence systems
- Strengthening cross-sectoral collaboration for artificial intelligence research and application
- Responsible use of artificial intelligence and protection of data privacy
- Prevention algorithmic bias in artificial intelligence contrary to public interests
- Minimizing risks and damages during the implementation of innovative solutions
- Safeguarding national and information security, combating disinformation, and developing reliable artificial intelligence tools



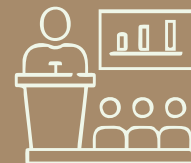
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PRIORITIES



13

OBJECTIVES



15

EVENTS

10. STATE PROGRAM FOR ENSURING FOOD SECURITY IN THE REPUBLIC OF AZERBAIJAN (2019–2025)

PRIMARY OBJECTIVES

- Enhancing the national regulatory and legal framework for food safety by incorporating advanced international practices
- Enhancing infrastructure to guarantee food safety
- Enhancing scientific expertise and human capital in the domain of food safety
- Establishment of a risk analysis system in the domain of food safety grounded in scientific evidence and compliant with international standards
- Establishing a registration, approval, and certification system that aligns with contemporary standards for ensuring food safety while implementing the one-stop shop mechanism in this domain
- Establishment of a risk-based state regulatory framework for food safety
- Establishing a modern and efficient animal health management system
- Establishing a modern and efficient system for monitoring the health of all animals
- Advancement of collaboration between the public and private sectors in guaranteeing food safety
- The implementation of contemporary technologies, innovations, and solutions in the domain of food safety
- Advancement of global collaboration in the domain of food safety
- Raising public awareness regarding food safety, advocating for nutritious eating, and safeguarding consumer rights



12

PRIORITIES



8

OBJECTIVES



71

EVENTS



35

11. STATE PROGRAM FOR THE ADVANCEMENT OF SOCIAL SERVICES IN THE REPUBLIC OF AZERBAIJAN FOR 2023–2026

PRIORITIES

- Enhancing the regulatory and legal framework governing social services and instituting a mechanism for monitoring the delivery of these services
- Enhancing relationships among relevant state institutions to improve the effectiveness of initiatives undertaken in the realm of social services
- Organizing of activities within social service institutions and enhancement of the material and technical infrastructure
- Accelerating the implementation of measures to enhance the social service system by leveraging advanced international practices
- Broadening the range of alternative care services for children
- Ongoing collaboration with civil society organizations in the provision of social services, and the enhancement of public-private partnerships within the social services sector
- Development and provision of human resources within the social service system

TARGET METRICS

- Establishment of a social services framework that guarantees equitable participation for all
- Expanding the range of social services available to individuals facing challenging life circumstances and enhancing the population's satisfaction with the services offered
- Ensuring the precise targeting of social services and the accessibility of high-quality services
- Development of talent-driven human resource capacity in the realm of social services



7

PRIORITIES



7

OBJECTIVES



21

EVENTS

12. EMPLOYMENT STRATEGY OF THE REPUBLIC OF AZERBAIJAN FOR 2019–2030

PRIORITIES

- Enhancement of the regulatory and legal framework, along with the institutional structure, in the domain of labor market regulation
- Advancing workforce competencies and elevating labor standards to meet international benchmarks
- Expanding the scope and enhancing the effectiveness of active employment measures, while reinforcing the integration of individuals with special needs and those encountering challenges in securing employment into the labor market
- Advancement of social dialogue and mitigation of informal labor relations
- Development of a labor market monitoring and forecasting framework

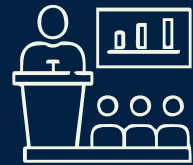
OBJECTIVES

- Facilitating the transition of employment policy from an extensive to an intensive phase
- Enhancing the employment rate of the population
- Achieving full employment
- Promoting decent work
- Elevating labor productivity



5

PRIORITIES



52

EVENTS



143

SUB-MEASURES



10

YEARS
37

13. PLAN OF ACTION TO ENHANCE EMPLOYMENT OPPORTUNITIES FOR THE POPULATION IN THE OCCUPIED TERRITORIES OF THE REPUBLIC OF AZERBAIJAN FOR 2024–2026

OBJECTIVES

- Evaluating employment opportunities and addressing job vacancies while considering the order of return for the resettled population to their communities
- Organizing of vocational training and education for the resident population
- Facilitating and endorsing a social work and self-employment initiative

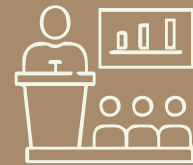
TARGET METRICS

- Ensuring sustainable employment in the regions
- Stimulating the labor market and implementing active employment strategies
- Developing human resource potential
- Accelerating the reintegration of the returning population into the labor market
- Generating new jobs through local entrepreneurship and self-employment initiatives
- Enhancing the quality of the labor force through vocational training programs
- Expanding employment opportunities for youth, women, and marginalized groups



3

OBJECTIVES



20

EVENTS

14. STATE PROGRAM FOR 2023–2025 ON ALIGNING THE NATIONAL STANDARDIZATION SYSTEM WITH INTERNATIONAL REQUIREMENTS

PRIORITY GUIDELINES

- Establishment of a technical regulatory framework, incorporating advanced international practices
- Adaptation of the national standardization framework to align with international requirements
- Enhancing infrastructure delivery in the realm of technical regulation
- Establishment of a risk-based state control system for the safety of goods subject to technical regulation
- Adaptation of the national accreditation framework to the international accreditation framework

OBJECTIVES

- Establishment of a technical regulation framework
- Adaptation of the national standardization framework to align with international requirements
- Establishment of a state control system in the domain of technical regulation



5

PRIORITIES



3

OBJECTIVES



22

EVENTS



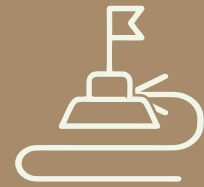
15. ACTION PLAN FOR 2025–2030 TO ENHANCE THE QUALITY OF VOCATIONAL EDUCATION IN PENITENTIARY INSTITUTIONS AND OPTIMIZE THE CURRENT INFRASTRUCTURE

PRIORITIES

- Enhancing the regulatory-legal framework governing vocational education within penal institutions.
- Developing and upgrading infrastructure and equipment for vocational education in penal facilities
- Implementing institutional measures to effectively organize and elevate the quality of vocational education for inmates
- Establishing a mechanism to engage prisoners participating in vocational education in remunerated activities within penal institutions
- Coordinating collaborative initiatives and disseminating information regarding the employment of individuals released from penal institutions

OBJECTIVES

- Adapting vocational education within penal institutions to align with labor market demands
- Enhancing the current infrastructure for vocational education within penal institutions
- Establishing a new vocational education framework in penal institutions that meets labor market requirements
- Developing a support mechanism for entrepreneurs (employers) who hire individuals who have undergone vocational education in penal institutions and have since been released
- Refining the regulatory legal framework governing vocational education in penal institutions



5

PRIORITIES



5

OBJECTIVES



18

EVENTS

16. STATE PROGRAM ON THE ADVANCEMENT OF OFFICIAL STATISTICS IN THE REPUBLIC OF AZERBAIJAN FOR 2026–2030

PRIORITIES

- Statistical observations and associated methodologies
- Legal and informational support for the generation of official statistics
- International collaboration
- Enhancing the material and technical infrastructure and human resource capabilities
- Establishing strategic development priorities for the national statistical system

OBJECTIVES

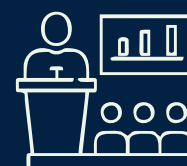
- The organization of statistical surveys in the domains of social, economic, and multidisciplinary statistics; the development and enhancement of indicator systems and methodologies; the implementation of the NMS- 2025 in the Republic of Azerbaijan; and the compilation of supply and use tables that facilitate the analysis of the structure of the national economy and inter-sectoral relations
- Enhancing the legal and informational framework for the generation of official statistical materials
- Enhancing global collaboration
- Enhancing the material and technical foundation and the potential of human resources
- Establishing strategic development priorities for the national statistical system



**5
PRIORITIES**



**5
OBJECTIVES**



**40
EVENTS**



17. ON GENDER EQUALITY BETWEEN MEN AND WOMEN IN THE REPUBLIC OF AZERBAIJAN NATIONAL ACTION PLAN FOR 2026–2028

PRIORITY GUIDELINES

- Enhancing the legal framework and institutional mechanisms for promoting gender equality
- Enhancing women's social participation
- Supporting women's employment initiatives
- Integrating gender equality considerations in education
- Expanding access to medical, psychological, and legal support for women from socially vulnerable groups
- Incorporating gender equality in efforts to combat climate change
- Advancing gender equality in health
- Conducting analysis and evaluation of the current state of gender equality

OBJECTIVES

- Enhancing the legal framework and institutional mechanisms to ensure gender equality
- Increasing women's social, economic, and political engagement while supporting women from socially vulnerable groups
- Strengthening initiatives to eliminate gender discrimination
- Fostering a culture of gender equality within society and elevating public awareness



8

PRIORITIES



4

OBJECTIVES



35

EVENTS

18. STRATEGY FOR THE DEVELOPMENT OF THE DIGITAL ECONOMY IN THE REPUBLIC OF AZERBAIJAN FOR 2026–2029

PRIORITIES

- Equipping the economy with digital infrastructure and revolutionizing enterprises
- Enhancing mechanisms for startup development and financing
- Enhancing the investment environment and integrating with global markets
- Digital innovation ecosystem and networking
- Enhancing the alignment of digital skills with labor market demands
- Enhancing opportunities for education, career advancement, and digital literacy
- Enhancing the monitoring framework to guarantee the effective execution of the strategy
- Enhancing the capacity for data-driven decision-making across various economic sectors
- Applying of digital infrastructure and technological frameworks in management

OBJECTIVES

- Ensuring sustainable economic growth through the acceleration of digital transformation
- Enhancing the digital competencies of the workforce within the economy
- Establishing data-driven management grounded in efficiency and effectiveness



9

PRIORITIES



3

OBJECTIVES



50

EVENTS



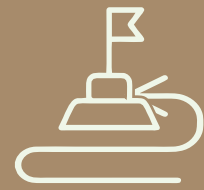
19. ON THE ADVANCEMENT OF FORENSIC EXPERTISE IN THE REPUBLIC OF AZERBAIJAN CONCEPT FOR 2026– 2030

PRIORITIES

- Enhancing the regulatory and legal framework governing forensic expertise, implementing a quality assurance system for forensic activities, and establishing standardized protocols for various types of forensic examinations
- Digitization of forensic science operations
- Enhancing the facilitation of the operational effectiveness of private forensic experts
- Enhancing the human resources of forensic examination centers and the social welfare of forensic experts
- Enhancing the infrastructure, material, and technical support of forensic examination centers while ensuring their financial sustainability

OBJECTIVES

- Structuring the domain of forensic expertise in Azerbaijan to align with advanced international standards and contemporary challenges
- Enhancing the caliber of expert evaluations
- Dependable safeguarding of individual rights and liberties
- Prompt and effective administration of justice



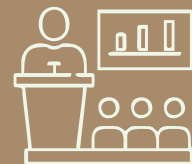
5

PRIORITIES



4

OBJECTIVES



21

EVENTS

20. AZERBAIJAN CULTURE – 2040 CULTURAL CONCEPT OF THE REPUBLIC OF AZERBAIJAN

PRIORITY GUIDELINES

- Enhancement of management within the cultural sector
- Advancement of the Azerbaijani language
- Fostering intellectual and ethical culture
- Advancement of literature
- Advancement of the arts
- Preservation and promotion of cultural heritage
- Development of cultural and creative industries
- Advancement of cultural diplomacy

OBJECTIVES

- Enhancing the prominence of the Azerbaijani language, art, and literature within the cultural sphere
- Advancing the Cultural and Creative Industries, integrating them into the economy, and elevating employment levels
- Increasing the contribution of culture to GDP
- Preserving cultural heritage and adapting associated infrastructure to modern standards
- Establishing a modern value chain in cultural tourism
- Strengthening the protection of intellectual property rights within the cultural sector
- Developing a digital ecosystem for culture
- Registering cultural heritage in international listings
- Expanding and diversifying cultural investments



8

PRIORITIES



15

OBJECTIVES



84

EVENTS



10
YEARS
45

21. PROGRAM OF MEASURES FOR 2026 – 2029 ON INITIATING NEW MEDICAL RESEARCH AND EXPANDING THE APPLICATION OF THESE PRODUCTS FOR MEDICAL PURPOSES TO ENSURE INTERNATIONAL RECOGNITION OF THE THERAPEUTIC EFFECTS OF NAFTALAN OIL AND ITS DERIVATIVES

OBJECTIVES

- Assessment of the impact of Naftalan oil on human health and precise determination of its application areas
- Strengthening laboratory infrastructure for medical and scientific research
- Creating legal frameworks for issuing certification documents regarding the quality and safety of Naftalan oil
- Developing technologies for the recycling and processing of crude Naftalan oil
- Ensuring the digitization of medical and scientific research results
- Preparation of indications and contraindications, clinical protocols, and methodological recommendations for the therapeutic use of Naftalan oil
- Formulating regulatory mechanisms for preparations derived from Naftalan oil
- Ensuring control over the use of Naftalan oil in health resorts and sanatoriums in compliance with hygienic norms and regulations
- Ensuring environmental protection during recycling and purification processes
- Promotion of Naftalan oil and its products in international markets, and expanding export and health tourism opportunities



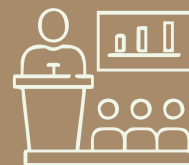
6

PRIORITIES



14

OBJECTIVES



14

EVENTS

22. ACTION PLAN FOR 2026–2028 ON THE ACCELERATION OF DIGITAL DEVELOPMENT IN THE REPUBLIC OF AZERBAIJAN

TARGET METRICS

- Enhancing the Republic of Azerbaijan's standing in international rankings
- Establishing conducive conditions for the implementation of contemporary technology
- Increasing the proportion of proactively offered government electronic services to 50 percent
- Enhancing the contribution of the ICT sector to non-oil and gas GDP, annual exports of digital products and services; streamlining and digitizing public administration.

OBJECTIVES

- Accelerating digital governance and the digital transformation of the economy
- Enhancing the national innovation ecosystem and fostering technological entrepreneurship
- Cultivating human capital in the realm of modern technologies and drawing talent to the nation
- Developing sophisticated technological infrastructure and safeguarding cybersecurity
- Advancing scientific research and expediting the commercialization of its outcomes
- Expediting the execution of digital advancement nationwide through a cohesive framework
- Augmenting governmental support for the development and implementation of contemporary technologies.



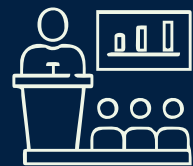
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PRIORITY FOCUS



7

GOALS



56

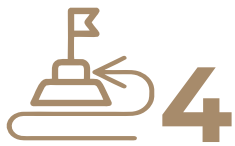
EVENTS



47

Completed monitoring and evaluation of state programs

"DIGITAL PAYMENTS IN THE REPUBLIC OF AZERBAIJAN: 2018–2020" STATE PROGRAM FOR THE EXPANSION OF THE REPUBLIC OF AZERBAIJAN 2018 - Approved by Order No. 508, dated September 26.



4

DIRECTION



16

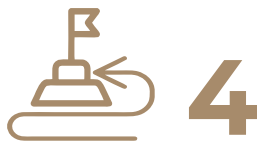
PRIORITY



54

EVENT

"THE ADVERSE EFFECTS OF PLASTIC PACKAGING WASTE ON THE ENVIRONMENT" "ACTION PLAN FOR 2019–2020 ON THE REDUCTION OF METEOROLOGICAL POLLUTION" AZERBAIJAN Approved by Presidential Decree No. 935, dated February 7, 2019.



4

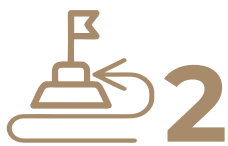
DIRECTION



17

EVENT

"SOLID WASTE MANAGEMENT IN THE REPUBLIC OF AZERBAIJAN" "NATIONAL STRATEGY FOR 2018–2022 ON ENHANCEMENT OF THE STATE OF AZERBAIJAN" Approved by Presidential Decree No. 637, dated November 1, 2018.



2

STRATEGIC
OBJECTIVE

5

PRIORITY
DIRECTION

15

EVENT

THE "STATE PROGRAM FOR 2020–2024 ON THE GEOLOGICAL STUDY OF THE SUBSOIL AND EFFICIENT USE OF THE MINERAL RAW MATERIAL BASE" was approved by Decree No. 1941 of the President of the Republic of Azerbaijan, dated March 16, 2020.



8

DIRECTION



43

EVENT

Project Management Module

The "Project Management" module is a cutting-edge and adaptable platform created by the Center to organize and assess the execution of state programs.

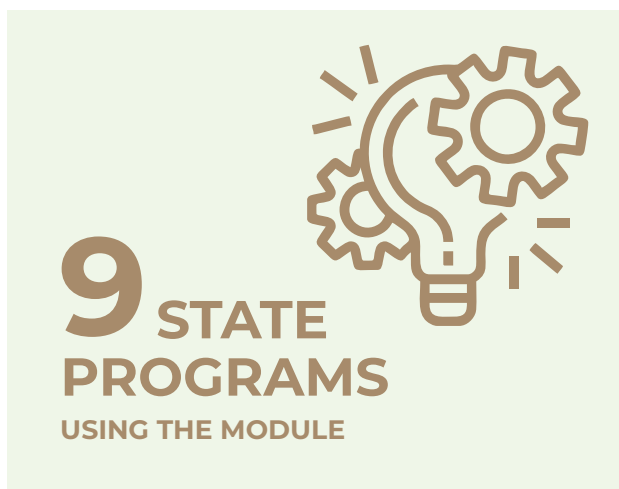
FUNCTIONALITY DERIVED FROM GLOBAL METHODOLOGIES

The module is grounded in international project management methodologies. It enables real-time monitoring of both the financial and physical progress of individual projects, as well as overarching strategies and state programs.

MONITORING AND RISK MANAGEMENT DURING PROJECT PHASES

The module facilitates comprehensive monitoring of processes throughout the planning, implementation, and completion phases of projects, alongside risk management and outcome evaluation. Throughout the project lifecycle, both financial and physical performance indicators are gathered and compared against the initial plan, enabling timely visibility into the actual status of the projects and facilitating prompt decision-making in management.

The module is currently used in conjunction with the Unified Electronic Reporting Portal for the implementation of: the Socio-Economic Development Strategy, the I State Program on the Great Return to the Liberated Territories, the State Program on the Socio-Economic Development of the Nakhchivan Autonomous Republic for 2023–2027, and the National Strategy on the Efficient Use of Water Resources.



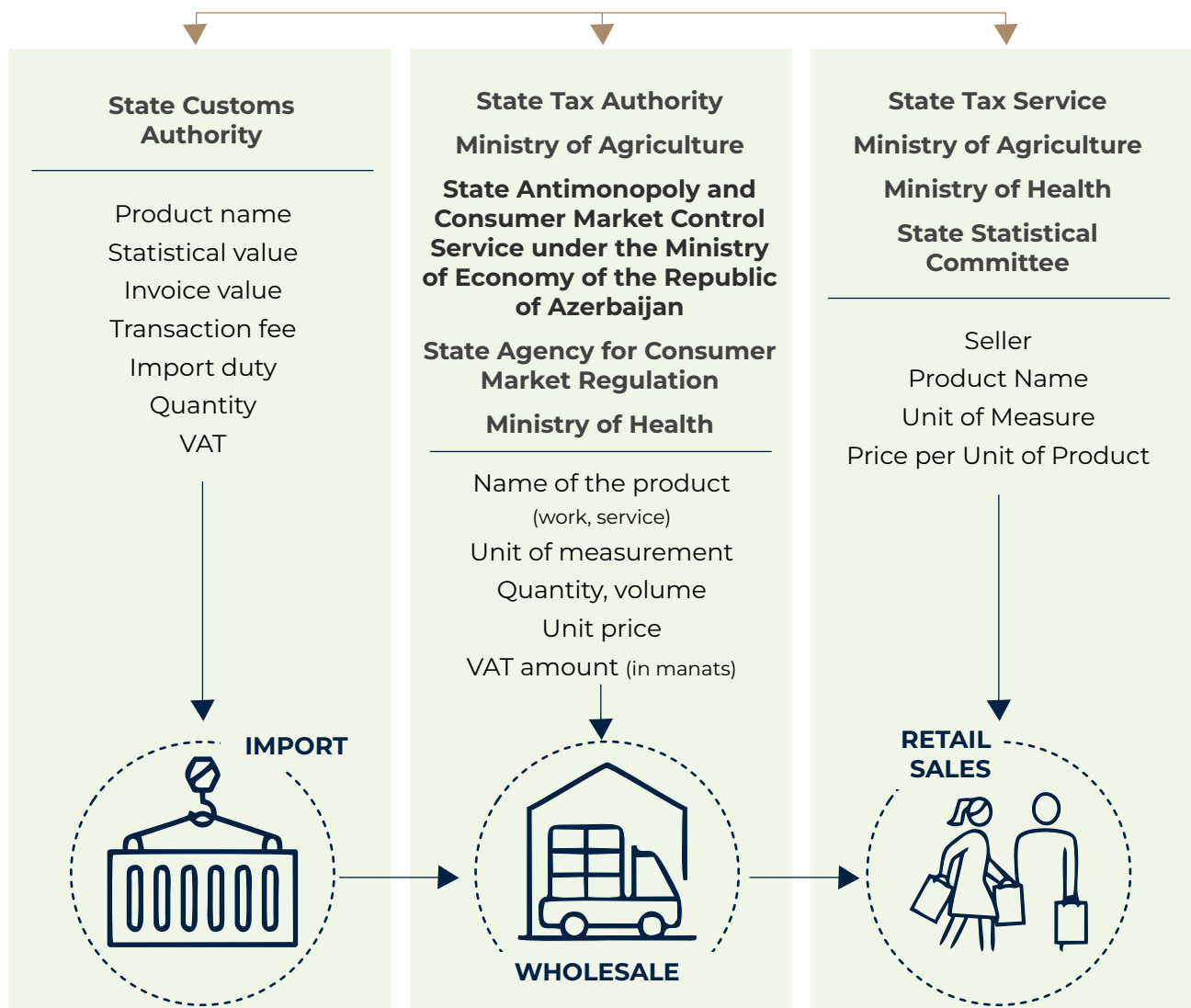
Price Monitoring

Application (QIT)

The QIT system was developed to identify price discrepancies and their formation points through a comparative analysis of data from various databases, perform analytical evaluations of information gathered from various sources, examine the factors contributing to price increases, and implement timely and effective interventions.

To enable analysis along the import–wholesale–retail value chain within the QIT, the relevant data is collected from the State Customs Committee of the Republic of Azerbaijan and the State Tax Service under the Ministry of Economy.

OPERATING MECHANISM OF THE QIT



Monitoring and evaluation initiatives in photos



*Presentation of the Monitoring and Evaluation Portal
October 25, 2019*



*Monitoring visit as part of the "State Program for 2025-2030 on Enhancing Transport Infrastructure in Baku City and Its Environs"
February 13, 2026*

Monitoring and evaluation initiatives in photos



Discussion regarding the findings of the 2024 evaluation conducted by the Working Group on "Economic Growth"
January 28, 2025



Meeting of the "Healthy Lifestyle" Sub-Working Group regarding the "Socio-Economic Development Strategy of the Republic of Azerbaijan for 2027-2030"
September 23, 2025



*Meeting of the Working Group on "Human Capital and Education" for the first half of 2025
September 15, 2025*



*Submission of monitoring and evaluation reports
March 10, 2026*

Monitoring and evaluation initiatives **in photos**



*Working Group Session on "Environmental Issues"
September 12, 2025*



*A visit to the Aghband State Border Checkpoint within the framework of the "Action Plan for 2024–2026 on Increasing the Transit Potential of International Transport Corridors Passing Through the Territory of the Republic of Azerbaijan and Promoting Transit Freight Transport"
October 1, 2025*



*First session of six working groups on "Economic Growth" and "Integration of regional economic activities into local and external value chains for sustainable development"
July 30, 2025*



*Meeting on indicative planning for the execution of the "Action Plan for 2024–2026 aimed at enhancing the transit potential of international transport corridors traversing the Republic of Azerbaijan and facilitating transit cargo transportation"
December 18, 2025*

Monitoring and evaluation initiatives in photos



*The first meeting of the Sub-Working Group on "Macro-fiscal Sustainability," established for the preparation of the "Strategy for Socio-economic Development of the Republic of Azerbaijan in 2027–2030," held at the Ministry of Finance
July 25, 2025*



*A monitoring visit within the framework of the "State Program for 2025–2030 on the Improvement of Transport Infrastructure in Baku City and Surrounding Areas"
February 13, 2026*



The inaugural meeting of the "Economic Growth" working group is scheduled September 19, 2023



Visit to the Khizi-Absheron Wind Power Plant as part of the monitoring process for the implementation of the "Socio-Economic Development Strategy of the Republic of Azerbaijan for 2022-2026" May 13, 2025

Monitoring and evaluation initiatives in photos



An event titled "Green Energy Zones: Conceptual Approaches, Initial Results, and Challenges" took place at Karabakh University in Khankendi December 16, 2025



Meeting at the Cabinet of Ministers regarding the execution of the "State Program for the Socio-Economic Development of the Nakhchivan Autonomous Republic for 2023-2027" May 24, 2024



*Training on the portal for the monitoring and accountability of the execution of the "I State Program on the Great Return to the Liberated Territories of the Republic of Azerbaijan"
June 22, 2023*



*Meeting of the Working Group on "Human Capital and Education"
February 16, 2023*

Monitoring and evaluation initiatives **in photos**



*Working group session on "Inclusion, Social Development, and Social Security"
January 27, 2025*



*A Visit to the Baku International Sea Trade Port within the Framework of the "Action Plan for 2024–2026
on Increasing the Transit Potential of International Transport Corridors Passing Through the Territory
of the Republic of Azerbaijan and Promoting Transit Freight Transport"
October 3, 2025*

Strategic Roadmaps

PREPARATION, PRESENTATION AND COMMUNICATION OF STRATEGIC ROADMAPS

Pursuant to Decree of the President of the Republic of Azerbaijan dated December 14, 2016 "On the Approval of Strategic Roadmaps for the National Economy and Key Economic Sectors," the monitoring, evaluation and communication of these documents was assigned to the Center for Analysis of Economic Reforms and Communication (CAERC).

Presentations on the Strategic Roadmaps were delivered at local and international events and meetings organized by CAERC. Information on the monitoring and evaluation results of each Roadmap was also disseminated through infographics.

In alignment with the Presidential Decree, twelve strategic roadmaps have been developed for the national economy and eleven key sectors. These documents outline the economic development strategy for the years 2016-2020 and the period following 2025.

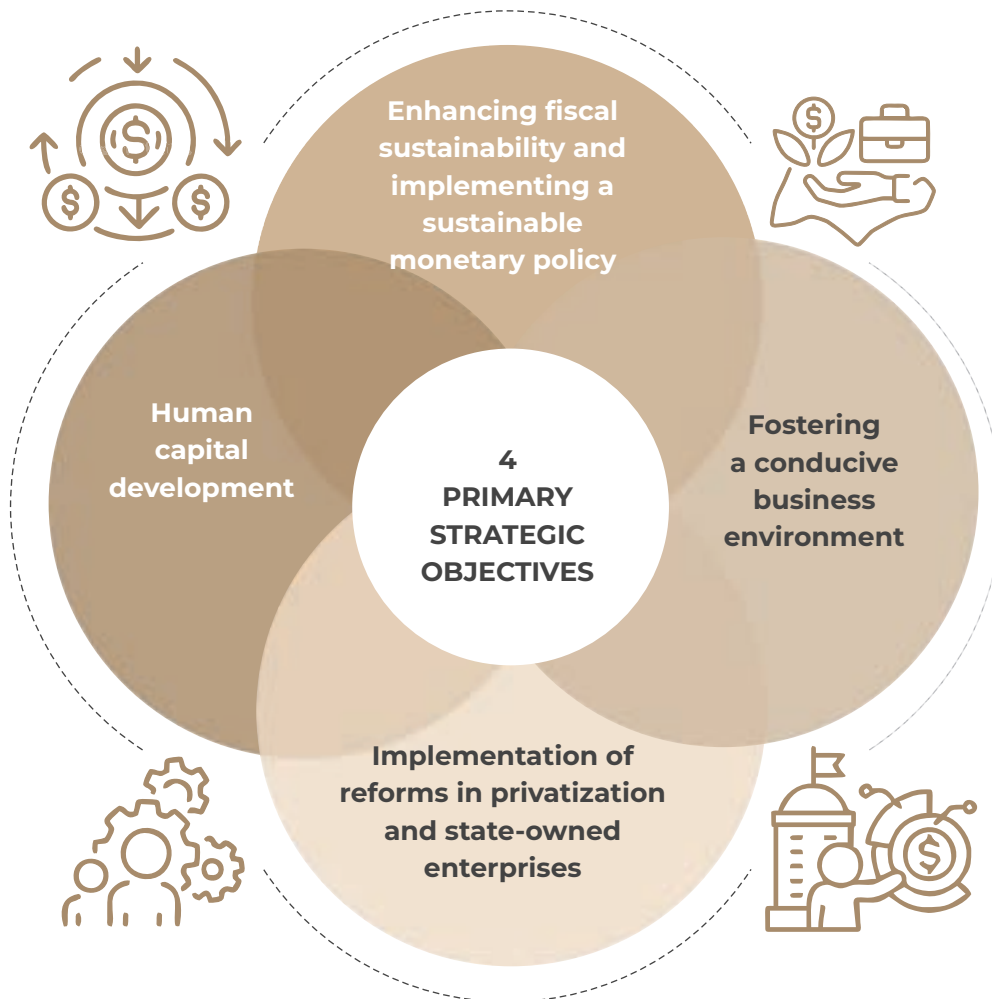
TEN PRIMARY SECTORS INCORPORATED INTO STRATEGIC ROADMAPS



Strategic Roadmaps

The Strategic Roadmaps have contributed to a new model of economic development in Azerbaijan, strengthened public–private sector cooperation and brought about a fundamental shift toward export growth, investment attraction, non-oil sector development and modernization of the national economy — resulting in diversification and sustainable growth.

ON THE STRATEGIC ROADMAP TO ATTAIN SUSTAINABLE ECONOMIC DEVELOPMENT 4 PRIMARY STRATEGIC OBJECTIVES



Strategic Roadmaps in photos



Public discourse on "Primary Directions of the Strategic Roadmap for the National Economy and Key Economic Sectors"
21 January 2016

Strategic Roadmaps in photos



*Nobel Prize-winning economist Edward Prescott at the Center for Analysis of Economic Reforms and Communication
October 1, 2016*



*Public discourse in Lankaran regarding "Primary Directions of the Strategic Roadmap for the National Economy and Key Economic Sectors"
July 9, 2016*



Public discourse on the "Strategic Roadmap for the Advancement of Heavy Industry and Mechanical Engineering"
September 26, 2016



Public discourse on "Primary Directions of the Strategic Roadmap for the National Economy and Key Economic Sectors"
21 January 2016

Strategic Roadmaps in photos



Public discussion on "Main Directions of the Strategic Roadmap for the National Economy and Key Economic Sectors"
June 21, 2016



Vusal Gasimli's engagement with European diplomats at the European Union Delegation in Azerbaijan
December 16, 2016

Macroeconomic analysis and forecasting

3

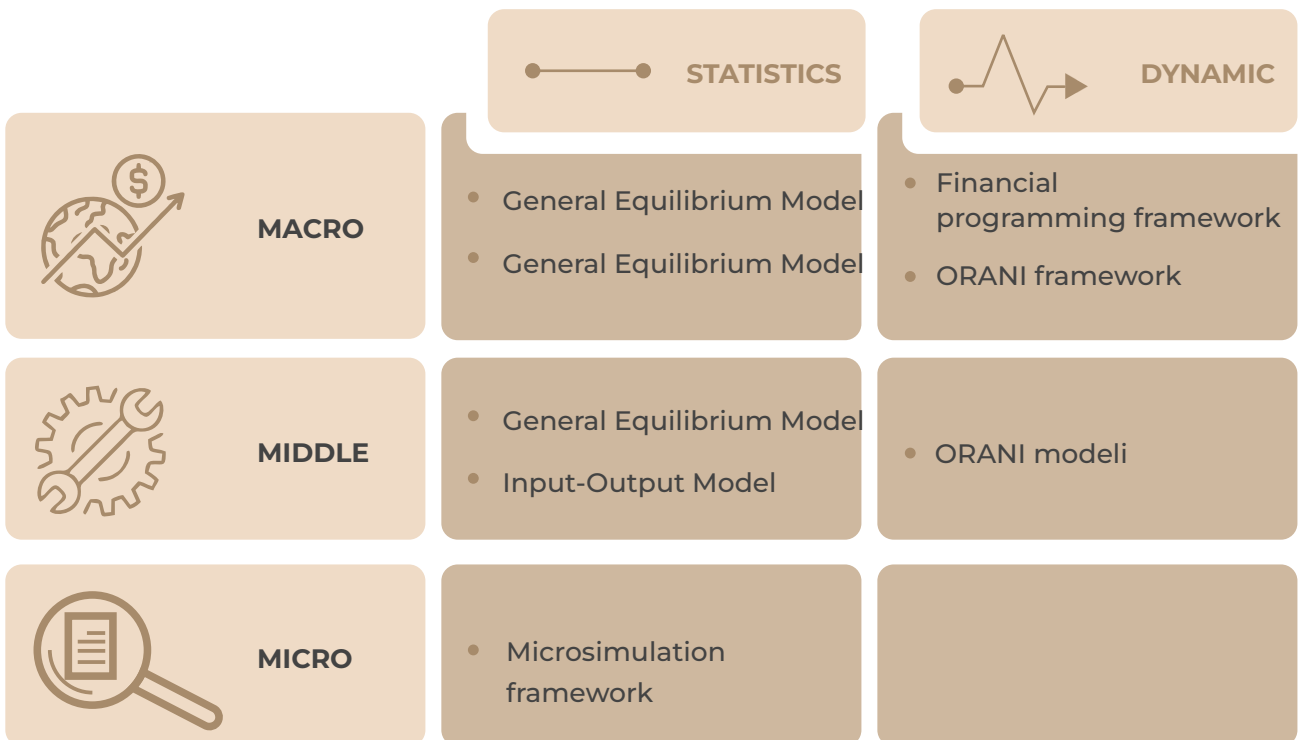
Macroeconomic analysis and forecasting

"ECONLAB" ECONOMIC ANALYSIS LABORATORY

The Economic Reform Analysis and Communication Center has launched the "EconLAB" economic analysis laboratory, supported by the World Bank, the International Monetary Fund, the Asian Development Bank, the European Union, and the Swiss State Secretariat for Economic Affairs. This laboratory employs various models to perform analyzes at the macro, meso, and micro levels.

LIST OF MODELS DEVELOPED IN THE ECONOMIC LABORATORY

- **Cost-Emission Framework**
- **General Equilibrium Model**
- **Dynamic Stochastic General Equilibrium (DSGE) Model**
- **Financial programming framework**
- **ORANI framework**
- **Macroeconometric Forecasting Models**
- **Complex Adaptive Expectations Model**
- **Social Accounts Matrix-Based Multiplicative Model**



Macroeconomic analysis and forecasting

Cost-emission framework

The Input-Output model is a straightforward economic framework that captures the interdependence among different sectors of a nation's economy in terms of value.

General equilibrium model

The general equilibrium model is an economic simulation framework that encompasses both direct and indirect economic interactions among all production sectors and agents (such as government, households, banks, etc.) represented within the nation's economic system.

Microsimulation framework

Macroeconomic models are extensively employed in the analysis of economic and social policy, demographic shifts, and the impacts on the population's material well-being.



Financial programming framework

Fiscal programming serves as a framework for assessing the current condition of the economy, forecasting future trends, and formulating economic policies aimed at altering these trends.

ORANI framework

The ORANI model is an economic simulation framework designed to assess the long-term impacts of both external and internal shocks.

Social accounts matrix-based multiplicative model

The Social Accounts Matrix (SAM) encapsulates production processes alongside income and trade flows within a cohesive framework. Models derived from the SAM facilitate the estimation of additional demand generated in any sector, the growth of production within that sector and in sectors utilizing its intermediate products, while concurrently assessing the economic impact of increased demand for various goods and services stemming from rising incomes.

World Economic Forum (WEF)

Artificial Intelligence Framework

CAERC IS THE FIRST GOVERNMENTAL ORGANIZATION TO ACHIEVE CONTENT PROVIDER STATUS ON THIS PLATFORM.

Center for Analysis of Economic Reforms and Communication (CAERC), operating under the Ministry of Economy and with the support of the Center for Analysis and Coordination of the Fourth Industrial Revolution (4SIM), has joined the World Economic Forum's "Strategic Intelligence" platform as a content provider.

Powered by artificial intelligence, this platform enables users to investigate the most critical strategic issues and monitor the latest trends across over 250 topics. The data is showcased through interactive and dynamic visualizations known as "transformation maps." These maps facilitate a deeper exploration and understanding of the interconnections between topics.

Global think tanks, the foremost universities worldwide, international organizations, and esteemed research institutes serve as content providers on the platform.

This collaboration enables the CAERC to showcase our nation's economic achievements, expert insights on both local and global matters, and recent advancements across diverse sectors to a broader audience.

The strategic intelligence platform also contributes to enhancing Azerbaijan's international standing and showcasing our nation's achievements in the economy, industry, energy, and other significant sectors on a global scale.

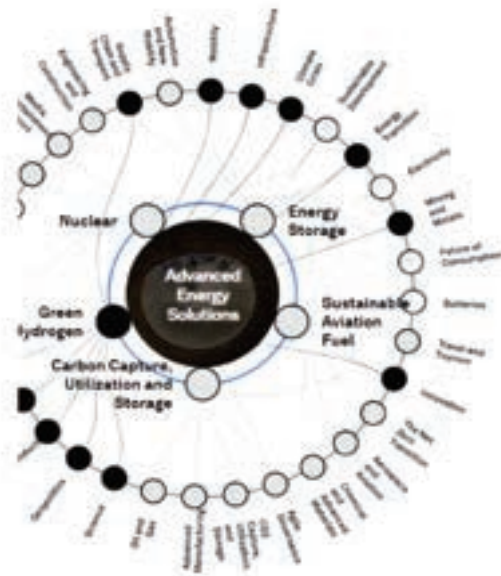


World Economic Forum (WEF) Artificial Intelligence Framework



CENTER FOR ANALYSIS OF
ECONOMIC REFORMS AND COMMUNICATION

CAERC joined the “Strategic Intelligence” Platform



Business
environment



azranking.az portal

The www.azranking.az portal serves as the electronic management platform for the "Commission on Business Environment and International Ratings." The Center for Analysis of Economic Reforms and Communication oversees the management of the portal.

STATE-BUSINESS DIALOGUE PLATFORM

The coordination of the Commission's working groups, the organization of sessions and meetings, as well as the exchange of internal data and relevant documentation, are carried out through this platform. Established in 2019 and operating in both Azerbaijani and English, the www.azranking.az portal features comprehensive information on international rankings, methodology, and assessment, as well as a comparative analysis system of all ranked countries against Azerbaijan across various years, alongside other functionalities.

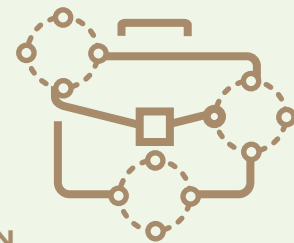
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NUMBER OF WORKING GROUPS OF

THE COMMISSION ON BUSINESS ENVIRONMENT AND INTERNATIONAL RANKINGS

35

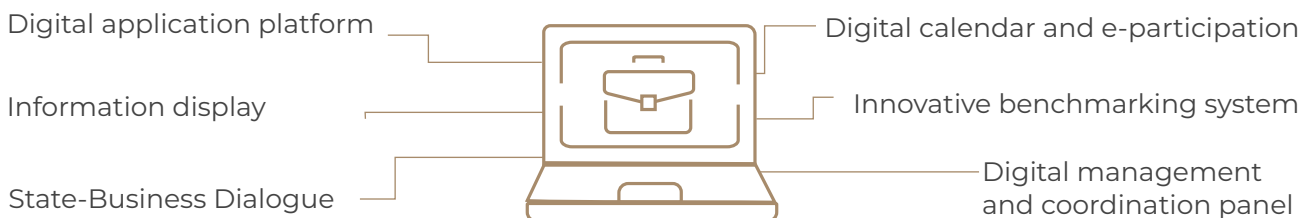


ON DIRECTION

ROADMAP AND STRATEGIC PLAN

APPROVED

PRIMARY GATEWAY PLATFORMS



"DIGITAL CALENDAR" ELECTRONIC PLATFORM

The "Digital Calendar" electronic system was developed to enhance the efficiency of the working groups within the Commission on the Business Environment and International Ratings, while also improving accessibility and transparency in this domain.

The World Bank Group “Doing Business” report - 2019

"DOING BUSINESS" AZERBAIJAN'S ACHIEVEMENT AS THE "MOST REFORMED COUNTRY"

The Center for Analysis of Economic Reforms and Communication has implemented numerous measures to advance Azerbaijan's position in the "Doing Business" report.

01



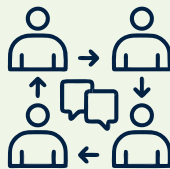
The "Doing Business" report Statistical information on ten indicators collected, and these statistics demonstrate the analysis results are grounded in the appropriate data; furthermore, rapid and extensive application support has been completed.

02



Meetings with the financing institutions of the "Doing Business" project were organized, and the requested materials were collected and presented.

03



"Do Business"
The incessant activity of the authorities was conducted.

04



Special editions have been developed for the "Doing Business" sections.

"DOING BUSINESS" REFORMS

- Establishing a business
- Acquiring construction permits
- Integrating with electricity networks
- Registering real estate
- Remitting taxes
- Cross-border commerce
- Securing financing
- Safeguarding the interests of minor investors
- Engaging in international trade
- Implementation of contracts and business closures

AZERBAIJAN'S RANKING IN THE "DOING BUSINESS" REPORT - THROUGHOUT THE YEARS

2020



Azerbaijan ranked among the 20 countries that implemented reforms in the "Doing Business- 2020" report.

2019



In the World Bank's "Doing Business 2019" report, Azerbaijan advanced to 25th place among 190 countries and was recognized as one of the "10 most liberal countries in the world."

2018



In the "Doing Business-2018" report published by the World Bank, Azerbaijan secured the 57th position among 190 countries. This marks an improvement of 8 places in the ranking compared to 2017.





*Press conference regarding the designation of Azerbaijan as the most reform-oriented country globally in the World Bank's "Doing Business 2019" report
October 31, 2018*



*Press conference regarding the designation of Azerbaijan as the most reform-oriented country globally in the World Bank's "Doing Business 2019" report
October 31, 2018*

Business environment in photos



*Discussions regarding the Commission's working groups on the business environment and international ratings
October 25, 2018*



*Presentation of a special publication on "Doing Business" reforms to representatives of the World Bank
May 4, 2018*

Publications

5

Publications

Since its establishment, the Center for Analysis of Economic Reforms and Communication has prioritized the accurate, consistent, and comprehensible dissemination of reform measures implemented in the country to the public as the cornerstone of its communication efforts.

Within this framework, the Center has developed a range of analytical and educational materials, including monographs, thematic publications, and graphic and visual reviews.

BOOKS

Since 2016, the center has published a total of 30 books addressing agrarian issues, insurance, the Turkic world, the halal economy, innovation, digitalization, public relations, and other pertinent fields.

The publications were developed with the collaboration of internationally recognized experts and under the authorship and coordination of the Center's staff.



Several of the books produced have been published by internationally acclaimed printing companies and are available to readers on global sales platforms such as Amazon and eBay.

REVIEWS

The Center for Analysis of Economic Reforms and Communication consistently undertakes the preparation of analytical reviews as a crucial component of its communication initiatives.

Currently, the Center consistently publishes six periodic reviews for the public.



- EXPORT REVIEW
- REFORM REVIEW
- VIDEO REVIEW
- WEEKLY REVIEW
- TURKIC ECONOMIC OUTLOOK
- TRANSPORT REVIEW

Publications

EXPORT REVIEW

"Export Review" has been published consistently on a monthly basis since April 2017. The Review has been incorporated into the draft register of printed publications by the Ministry of Justice.

100+
EXPORT REVIEWS

REFORM REVIEW

It has been published consistently since February 2017. The Review aims to inform both the local and international community about economic reforms enacted in the country, presenting the information in a clear, structured, and analytical format. The Review serves as a vital communication tool that effectively conveys the nature, outcomes, and socio-economic impacts of these reforms. Over 120 "Reform Reviews" have been produced by the Center, focusing on the most significant reform initiatives.

VIDEO REVIEW

"Video Review" guarantees that economic outcomes, key indicators, and policy directions are communicated to a broader audience in a more comprehensible and engaging manner through the use of visual communication tools. The Center consistently elucidates the content of reform processes via infographics, visual aids, and video presentations.

The magazine offers up-to-date statistical and analytical data on the non-oil sector and compiles ratings of exporting enterprises. The publication emphasizes initiatives undertaken by state agencies to promote exports and provides insights into changes and innovations in the regulatory and legal framework pertaining to export activities through an analytical lens.

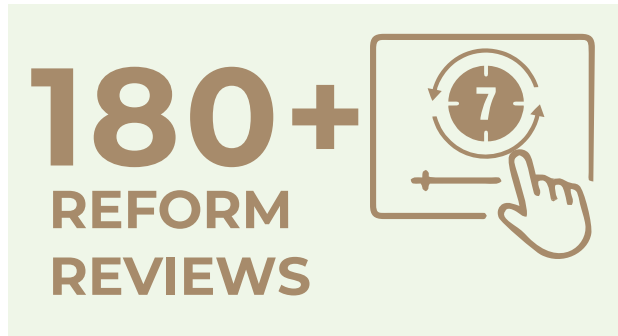
700+
**INQUIRIES
ADDRESSED**



These presentations are disseminated through Azerbaijani television channels, social media platforms, and various online resources, thereby supporting educational initiatives conducted in the regions. The Center has produced over 400 video presentations in the past decade.

TRANSPORTATION REVIEW

The Center compiles an operational and informational review that encapsulates the activities, accomplishments, and significant measures undertaken throughout the week. The Center has published over 180 weekly reviews.



TRANSPORTATION REVIEW

The "Transport Review" examines the current condition of the transport sector, the dynamics of freight and passenger transportation, transit capabilities, and significant development trends.

The review emphasizes the significance and potential of transport infrastructure in economic development, utilizing statistical indicators, visual graphs, and comparative analyses.

TURKIC ECONOMIC REVIEW

The Review is prepared on a quarterly basis jointly with the Organization of Turkic States and is published in 8 languages, including Azerbaijani, English, Russian, Turkish, Uzbek, Kazakh and Kyrgyz. It is dedicated to the systematic and comparative analysis of economic processes in the countries of the Turkic world, providing comprehensive coverage of macroeconomic indicators, economic development trends, regional cooperation opportunities, trade and investment relations, existing challenges and prospects of the Turkic states. The Center has prepared more than 15 issues of the "Turkic Economic Review."

INVEST IN KARABAKH AND ESTERN ZANGEZUR

The "Invest in Karabakh and Eastern Zangezur" review is being presented to the public on the eve of November 8 - Victory Day. The review is prepared to systematically present the investment potential of the Karabakh and Eastern Zangezur regions to both local and international investors.

The publication highlights current and prospective investment opportunities in agriculture, industry, energy, and tourism, as well as the incentives and stimulating mechanisms applied for entrepreneurs.

The review serves as a vital resource for informing the international business community about the rapid restoration and sustainable economic development of the region.

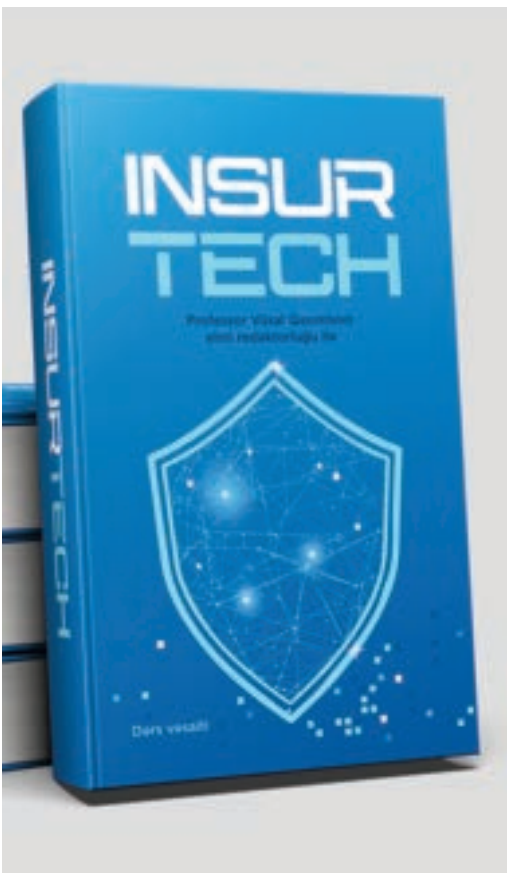
SCIENTIFIC PERIODICAL

The scientific-analytical journal "Economics" was founded by the Center and registered in the state registry of printed publications by the Ministry of Justice. This journal, published in three languages, is recognized in the list of scientific journals acknowledged as a scholarly work by the Attestation Commission (AAK) under the President of the Republic of Azerbaijan.

The journal disseminates analytical and scientific articles concerning the execution of economic reforms, institutional transformations, developmental trends across various sectors, and the effectiveness of economic policies.

Publications in photos



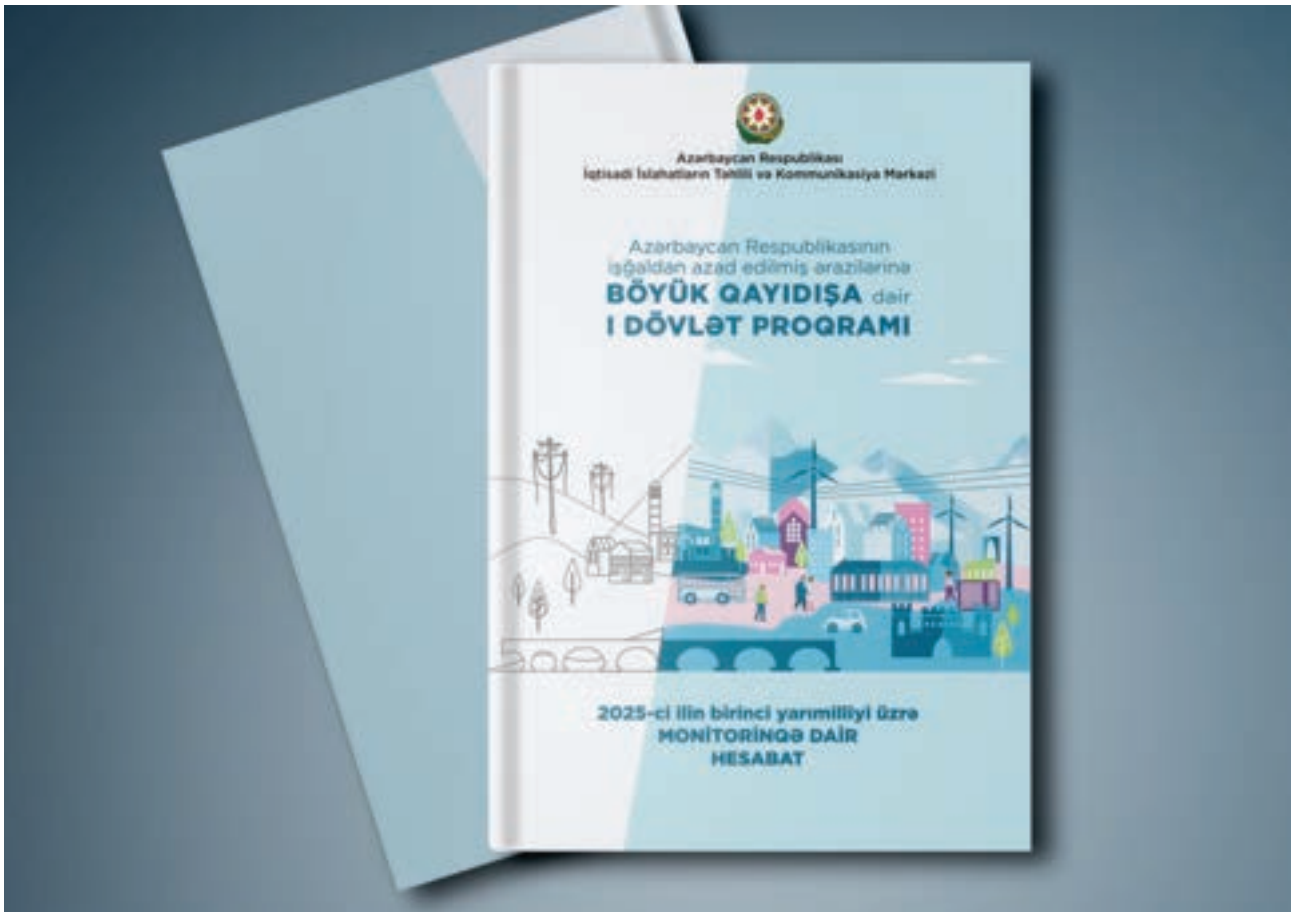


Publications in photos





Publications in photos



Innovative
projects

6

Innovative projects of the Center

The Center for Analysis of Economic Reforms and Communication has achieved notable success in enhancing exports within the nonoil sector, fostering the startup ecosystem, and broadening digital trade through its innovative initiatives.

The volume of services offered to entrepreneurs via electronic platforms has risen, export procedures have been streamlined, and access to new markets has been broadened.

Simultaneously, through innovation and technology-driven initiatives, the knowledge and skills of local enterprises have been enhanced, and opportunities for international mentorship and experience exchange have been established.

Overall, the Center's innovative initiatives aim to advance the digital economy, enhance institutional adaptability, and foster sustainable economic growth.

- “AZEXPORT” PORTAL

azexport.az



- “ENTERPRISEAZERBAIJAN” PORTAL

enterpriseazerbaijan.gov.az



- DIGITAL TRADE HUB

dth.az



- "SINGLE WINDOW" EXPORT ASSISTANCE CENTER
- TURKIC WORLD RESEARCH CENTER

“ —

There is interest in our products in European countries, Gulf countries and Asian countries — they simply did not have the information until now. The creation of the "Azexport" portal is a very significant step in this direction. The portal now receives orders from all over the world.

— ”

Ilham Aliyev
President of the Republic of Azerbaijan

Azexport portal

The "www.azexport.az" online portal was established pursuant to Decree No. 2349 issued by the President of the Republic of Azerbaijan, Ilham Aliyev, on September 21, 2016, regarding the creation of a unified database for goods produced in the Republic of Azerbaijan.

The "Azexport" portal, managed by the Center for Analysis of Economic Reforms and Communication, has significantly contributed to enhancing the export potential of the nation's non-oil sector, promoting local products in global markets, and advancing the ecommerce ecosystem over the past decade.

The portal has effectively fulfilled its mission of advancing the "Made in Azerbaijan" brand on an international level.

ECONOMIC INDICATORS AND INTEGRATION INTO GLOBAL MARKETS

EXPORT REQUESTS

During its operational period, the Azexport portal engaged with approximately 150 countries globally. Foreign trade valued at over 3 billion US dollars has been received. The orders encompass industries such as food, textiles, agriculture, and other strategic sectors.

ACCESS TO ELECTRONIC COMMERCE PLATFORMS

The "Azexport" portal serves as a platform for the sale of Azerbaijani products and ensures their integration with global e-commerce leaders. Local products are made available to consumers worldwide by being listed on up to 15 international e-commerce platforms, including Amazon, eBay, and Alibaba, via the portal.



amazon.com®

ebay

Alibaba.com

FREE SALE CERTIFICATE

A free sale certificate is a document that verifies that a local product exported from the Republic of Azerbaijan is in free circulation within domestic trade networks and complies with established norms and standards.

The certificate is submitted voluntarily at the request of the entrepreneur, primarily when exporting food, pharmaceuticals, and medical devices that come into contact with the body.

763 FREE SALE CERTIFICATES

To obtain the certificate, entrepreneurs apply online through the "Azexport" portal and submit documents confirming the sale of the export goods within the territory of the Republic of Azerbaijan (3 sales contracts, payment documents and tax invoices). The "Azexport" portal has issued 763 Free Sale Certificates to local entrepreneurs.

INTERNATIONAL COLLABORATION AND PARTNERSHIPS

20 INTERNATIONAL MEMORANDUM

Primary partners

- World Trade Centers Association (WTCA)
- Visa International
- TurkicTradeValley platform
- Kazakhstan's "Gaztrade" organization
- "Azerpost" LLC

GLOBAL PRESENCE AND MEDIA COVERAGE

Estonia

A press article entitled "Incredible Azerbaijan" particularly highlighted the role of the "Azexport" portal in the digitalization of business.

China

"Hangzhou Booster Tech Co. Ltd." published an article analyzing the services that the "Azexport" portal provides to business entities.

INTERNATIONAL REPUTATION AND AWARDS AND RATINGS

UN and ESCAP

The Azexport portal has been featured in the UN Economic and Social Commission for Asia and the Pacific (UN ESCAP) report on "Cross-Border Paperless Trade" and as a Public-Private Partnership (PPP) Best Practice.

European Union ("EU4Digital")

The official project page features the "Azexport" portal as a recommended exemplary platform.



Enterprise Azerbaijan portal

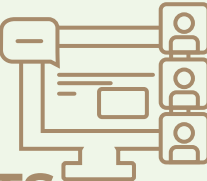
GLOBAL PLATFORM FOR NATIONAL INNOVATION ECOSYSTEM

The portal www.enterpriseazerbaijan.gov.az was created pursuant to Order of President Ilham Aliyev dated September 19, 2018 "On Additional Measures Related to Supporting Competitive Domestic Production in the Non-Oil Sector." The portal's objective is to enhance the country's investment attractiveness and expand opportunities to use alternative sources of financing for economic development.

It is a state platform that promotes and supports the development of innovation, startup and technology-driven entrepreneurship in Azerbaijan, connecting local ideas to global ecosystems.

The platform also works toward shaping an innovation culture and strengthening human capital.

188
PROJECTS
POSTED
ON THE PORTAL



THE PORTAL'S IMPACT ON THE STARTUP ECOSYSTEM

450+
NUMBER OF
APPLICATIONS



GLOBAL REACH

23
COUNTRIES



200+
SUPPORTED NUMBER
OF STARTUPS



“Startup School” projects

The "Startup School" projects of the Enterprise Azerbaijan portal make a significant contribution to the development of the innovation and entrepreneurship environment in Azerbaijan. Their main objective is to strengthen the innovative potential of young people, bring technology-driven ideas to life and ensure the integration of startups into the global market — thereby increasing Azerbaijan's investment attractiveness.

Applications to the programs come from Azerbaijan as well as a wide range of other countries; selected teams benefit from intensive training and practical sessions led by international experts and are then presented to investors.

"Startup School" expands regional and international cooperation, providing a platform for experience exchange and joint activity with ecosystem representatives from the United States, Europe and Asia.

The "Startup School" projects support the strengthening of the country's innovation ecosystem, the development of young entrepreneurs, and the international recognition and global integration of Azerbaijani startups.

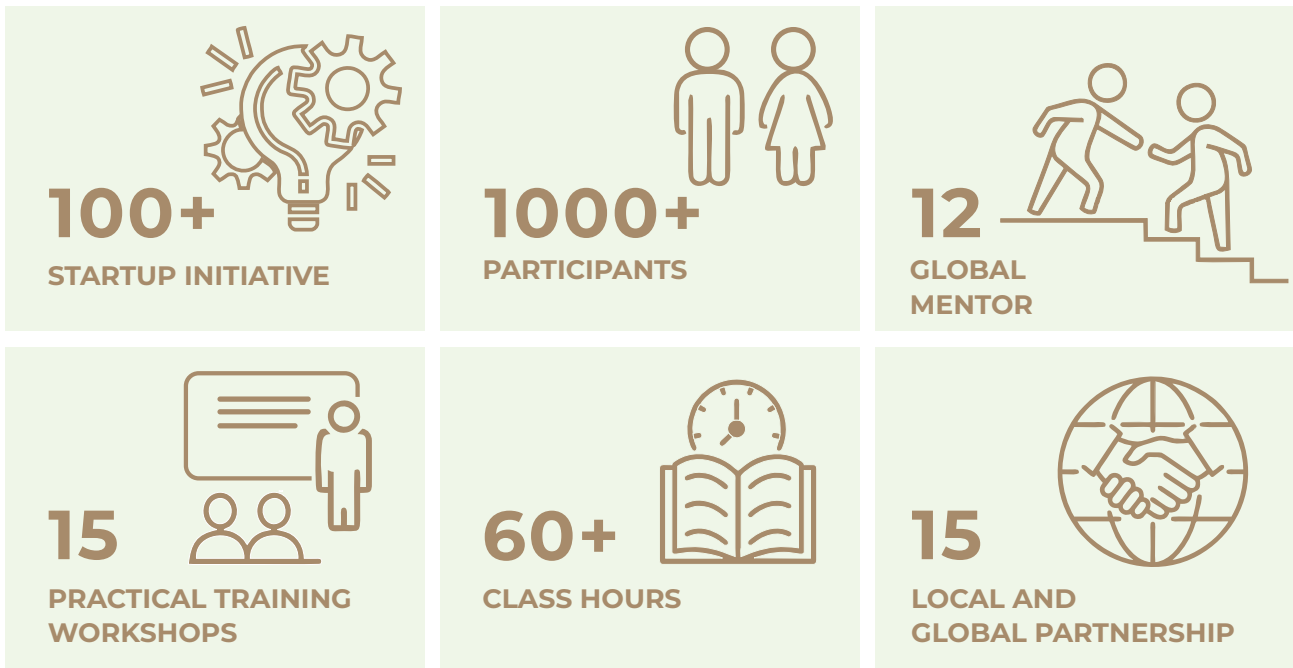


STARTAP SCHOOL 1

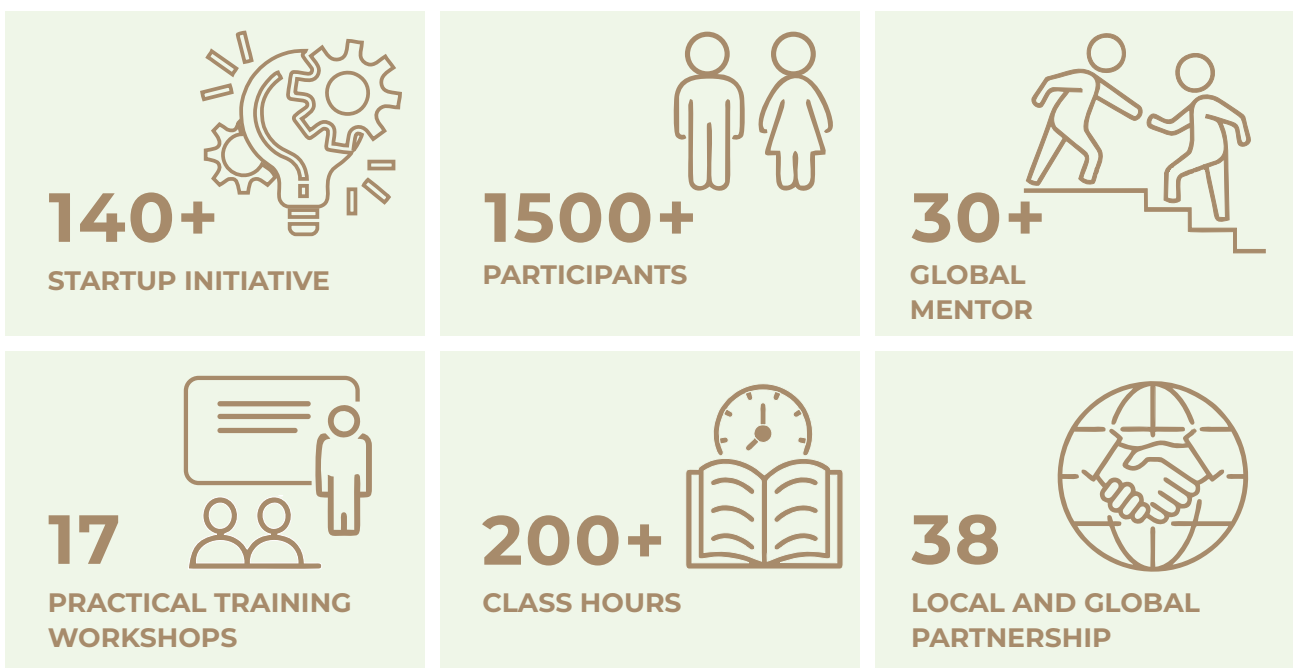


“Startup School” projects

STARTAP SCHOOL 2: AI FOR GREEN SOLIDARITY



STARTAP SCHOOL 3: GREEN AND DIGITAL SILK ROAD



STARTUP SCHOOL 4: FIVE CONTINENTS, 500 STARTUPS

The "Startup School 4: Five Continents, 500 Startups" initiative is a platform launched by the "Enterprise Azerbaijan" portal, designed to enhance Azerbaijan's position within the global innovation ecosystem.

The objective of the project is to unite innovators from five continents, enhance global collaborations among startups and ecosystem participants from Azerbaijan, and facilitate their integration into the global innovation ecosystem.

PLATFORM OF INTERNATIONAL PROJECTS

The portal www.enterpriseazerbaijan.gov.az executed the "Creative Spark" initiative with the backing of the British Council and Newcastle University, UK. This project unfolded in two phases: "Train the Trainer" and "Big Idea Challenge," culminating in a delegation of educators and students visiting Newcastle University.



“One-Stop Shop”

Export Support Center

The "One-Stop Shop" Export Support Center was established pursuant to Decree of the President of the Republic of Azerbaijan dated February 22, 2017, "On Additional Measures to Strengthen the Position of the Republic of Azerbaijan as a Digital Trade Hub and Expand Foreign Trade Operations.

Exporting entrepreneurs can obtain all required certificates through the "One-Stop Shop" Export Support Center faster and more efficiently, without spending additional resources or time. The Center supports local entrepreneurs by providing consultations, business plan preparation, real-time completion of customs declarations and the disbursement of export subsidies.

USD **1.5** BILLION
EXPORTS REALIZED
THROUGH THE CENTER



16 000+
APPLICATIONS

3 451 
ENTREPRENEURS

SERVICES PROVIDED AT THE "ONE-STOP SHOP" EXPORT SUPPORT CENTER

- Certificate of origin issued by the Ministry of Economy confirming the country of origin of the exported product.
- Issued by the Azerbaijan Food Safety Agency (AFSA): food safety certificates for exported food products that meet the requirements of importing countries, including those of the European Union; phytosanitary certificates for plants and plant products; international veterinary certificates for animals, products of animal origin, raw materials, feed and feed additives; registration and approval of food chain operators and facilities; the initial stage of registration and re-registration of plant protection products and agrochemicals.
- International CITES permit issued by the Ministry of Ecology and Natural Resources for the export of rare and endangered species of wild fauna and flora.
- Permit document issued by the State Committee for Work with Religious Associations for the export of literature, audio and video materials with religious content.
- Cultural property protection certificate issued by the Ministry of Culture for the export of cultural property (carpets and carpet products, paintings, handicraft items, musical instruments and jewelry).

COUNTRIES WITH THE HIGHEST EXPORTS VIA THE "SINGLE WINDOW" EXPORT SUPPORT CENTER



- SWITZERLAND
- ITALY
- CHINA
- TURKEY
- KAZAKHSTAN
- TURKMENISTAN
- RUSSIA
- KYRGYZSTAN
- GEORGIA
- UZBEKISTAN

MOST EXPORTED PRODUCTS VIA THE "SINGLE WINDOW" EXPORT SUPPORT CENTER

- PRECIOUS METALS
- COTTON LINEN
- STEEL PRODUCTS
- FRUIT JUICES AND SOFT DRINKS
- DAIRY PRODUCTS



Digital Trade Hub

DTH

“ —

By transitioning to a new economic model, from now on we will develop our economy solely through reforms, innovation, technology and the non-oil sector.

— ”

Ilham Aliyev
President of Azerbaijan

The Digital Trade Hub (DTH) was established pursuant to Decree of the President of the Republic of Azerbaijan dated February 22, 2017, "On Additional Measures to Strengthen the Position of the Republic of Azerbaijan as a Digital Trade Hub and Expand Foreign Trade Operations.

DTH is a government-established digital platform that enables cross-border paperless trade and remote commercial transactions. It is the world's second platform of its kind: it introduced the world's first m-Residency and the world's first single online export application.

Through this portal, both non-resident and resident exporters can be matched with their counterparts and execute transactions on the platform.

VIRTUAL ENTITY OF AZERBAIJAN IDENTIFICATION NUMBER

Over 100 channels from 30 countries available through DTH. Virtual Personal Identity Card of Azerbaijan for Foreign Nationals Identification number, state, and country from commercial electronic services Electronic signature certificates for individuals and businesses have been made available for their use.

100+
**VIRTUAL PERSONAL
ID CARDS OF
AZERBAIJAN ISSUED
TO FOREIGN NATIONALS**

THE INITIAL ELECTRONIC AND MOBILE INHABITANTS OF AZERBAIJAN

The inaugural e-residency of Azerbaijan was conferred to Ambassador Kestutis Jankauskas, Head of the European Union Delegation to Azerbaijan, via the Digital Trade Hub. In a historic first, the Digital Trade Hub introduced a mobile signature for non-residents in Azerbaijan—the ASAN signature—to Abdulaziz bin Othman al-Tuwajiri, Director General of ISESCO.

SCOPE OF DIGITAL TRADE HOUSING

Nearly 100 non-residents from 21 countries have secured residency through the Digital Trade Hub. Applications were predominantly submitted by individuals from Turkey, Iran, Pakistan, Japan, and Sweden. Furthermore, citizens from various European nations, including Germany, Sweden, the United Kingdom, Estonia, Italy, and Belarus, as well as from Arab countries such as Saudi Arabia, the United Arab Emirates, and Jordan, have obtained m-residency.

To adapt services to contemporary technological challenges and enhance their functional capabilities, the transition to the implementation of the "mResidency" service model, utilizing eSIM technology, is underway to develop the platform based on a new architecture.

60



RESIDENCY HAS BEEN GRANTED TO A NON-RESIDENT

“ “

The 10-year activity of CAERC has demonstrated that a real partnership between the state and business yields concrete results. A management model based on a scientific approach and an environment of open dialogue are crucial factors enhancing the country's competitiveness.

” ”

Yana Krimpe

"B.EST Solutions" şirkətinin təsisçisi



Innovative projects in photos



*"Demo Day" event of the "Startup School 3" initiative of the "Enterprise Azerbaijan" portal
November 21, 2025*



*International Conference "Digital Trade Forum: Digitization of the Silk Road"
October 9, 2019*



Presentation Ceremony of the "One-Stop Shop" Export Support Center
May 25, 2017



Presentation ceremony of the "Enterprise Azerbaijan" portal
October 2, 2018

Innovative projects in photos



*Opening ceremony of the "Green and Digital Silk Road" international acceleration program
August 8, 2025*



*Second International Conference on the Digital Trade Hub
October 24, 2018*



"II Turkish Trade Fair," conducted in collaboration with the "Azexpport" portal
June 10-12, 2025



Presentation of the book "Innovation and Entrepreneurship: The Startup Ecosystem"
January 30, 2024

Innovative projects in photos



The "E-Legal" team emerged as the winner of the "Startup School" project May 19, 2023



Winners of Startup School in the United States September 28, 2023



Initial presentation of e-residency to Ambassador Kestutis Jankauskas, Head of the EU Delegation to Azerbaijan
October 24, 2018



Digital administrative facility of the "Azexport.az" portal

Innovative projects in photos



*Winners of the intellectual competition organized by the "Enterprise Azerbaijan" portal
October 23, 2024*



*Training conducted at Azerbaijan Technical University by the "Azexport.az" portal
May 1, 2025*

Turkic
World Research
Center



Turkic World Research Center

The primary mission of the Turkic World Research Center (TDAM), established under the CERT in February 2023, is to perform comprehensive scientific analyzes of economic processes within the Turkic world, conduct economic research, formulate effective economic policy recommendations for Turkic states, and enhance collaboration in this domain.



Turkic World Vision 2040



Organization of Turkic States 2022-2026 Strategy

**MAIN
ACTIVITY
DIRECTIONS OF
THE TURKIC WORLD
RESEARCH
CENTER**



To introduce scientific and analytical methodologies, develop proposals, forecasts, and recommendations aimed at promoting sustainable economic development among the member and observer nations of the Organization of Turkic States (OTS)



To implement innovative projects with the OTS Secretariat aimed at creating interactive geo-economic data portals on the macroeconomic indicators of the Turkic states

PARTNER ORGANIZATIONS

- ORGANIZATION OF TURKIC STATES
- TURKIC INVESTMENT FUND
- TURKIC CHAMBER OF COMMERCE AND INDUSTRY
- TURKIC ACADEMY
- TURKIC WORLD ECONOMIC POLICY RESEARCH CENTERS NETWORK (ERCNET)
- HEYDAR ALIYEV CENTER FOR EURASIAN STUDIES AT IBN HALDUN UNIVERSITY
- CENTER FOR ECONOMIC RESEARCH AND REFORMS UNDER THE PRESIDENTIAL ADMINISTRATION OF THE REPUBLIC OF UZBEKISTAN

Turkic World Research Center in publications



Turkic World Research Center in photos



*Conference on "Middle Corridor 360°: From Geopolitics to Digital Transformation, from Family to Sustainable Development»
June 11, 2025*

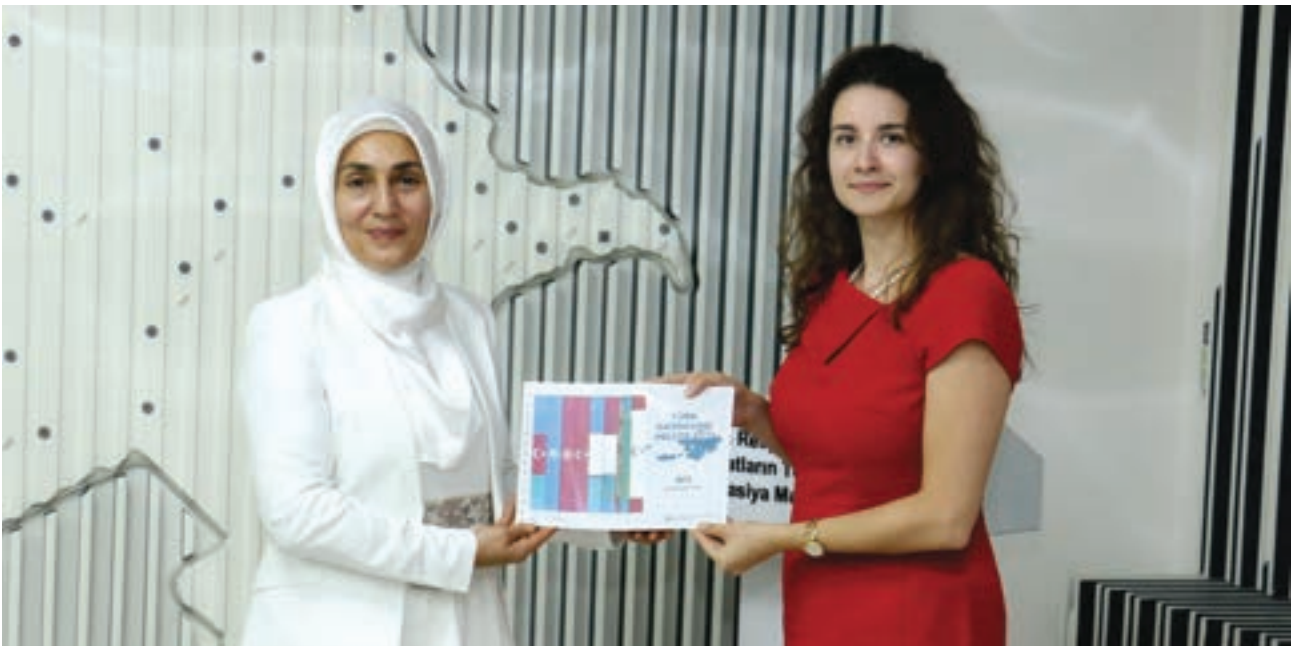


*2nd Azerbaijan Halal Business (AZHAB) Forum
October 8, 2025*

Turkic World Research Center in photos



*The prestigious award at the "Second International Turkic World Science Awards" was conferred upon Vusal Gasimli, Executive Director of CAERC, at the Presidential Complex in the Turkish Republic of Northern Cyprus
October 17, 2025*



*"Turkic Economic Review" presented at Ludovika University of Public Service, Hungary
October 16, 2025*



*The book "New Karabakhname," published by CAERC, was presented to Kubanychbek Omuraliev, Secretary General of the Organization of Turkic States
May 03, 2023*



*Presentation of the book "Economy of Turkic States" with the participation of the Secretary General of the OTS
September 25, 2023*

Turkic World Research Center in photos

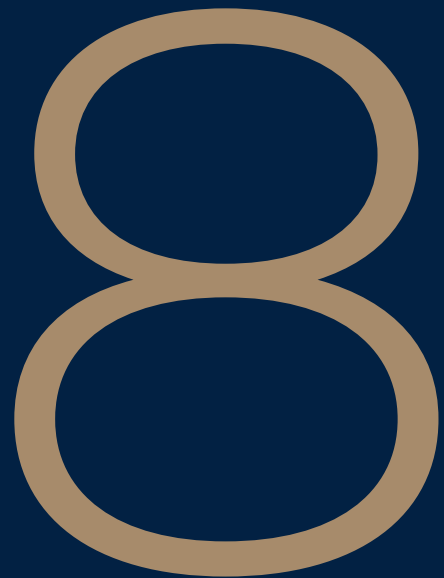


*First Azerbaijan-Turkey Think Tanks Forum
November 24, 2025*



*"II Turkic States Trade and Investment Cooperation Forum and Exhibition" held in cooperation
with the "Azexport" portal
June 10-12, 2025*

International
cooperation



International cooperation

The Center has fostered strong collaboration with international partners over the past decade in the areas of scientific analysis of economic policies, the implementation of results-oriented management mechanisms, and the promotion of digital transformation initiatives. Joint projects with global and regional organizations, along with the preparation of analytical reports and collaborative research, have significantly enhanced the international recognition of Azerbaijan's economic development model.

The Center, in collaboration with international expert networks, facilitates the transfer of advanced expertise to the country in macroeconomic analysis, monitoring and evaluation mechanisms, and institutional reforms.

MEMORANDUM

The Center for Analysis of Economic Reforms and Communication has executed over 130 memorandums in the past decade. These documents primarily address strategic initiatives, including the commercialization of science, the expansion of e-commerce, and the enhancement of the investment and business environment. The memorandums facilitate the execution of collaborative projects with international organizations and prominent institutions, as well as the exchange of knowledge and expertise.

130+ 
MEMORANDUM

Simultaneously, partnerships formed with international centers and research institutes across various countries facilitate the exchange of scientific knowledge and the development of scholarly publications. Initiatives undertaken in the realms of digital trade, export enhancement, and the optimization of the investment climate bolster Azerbaijan's global economic integration.

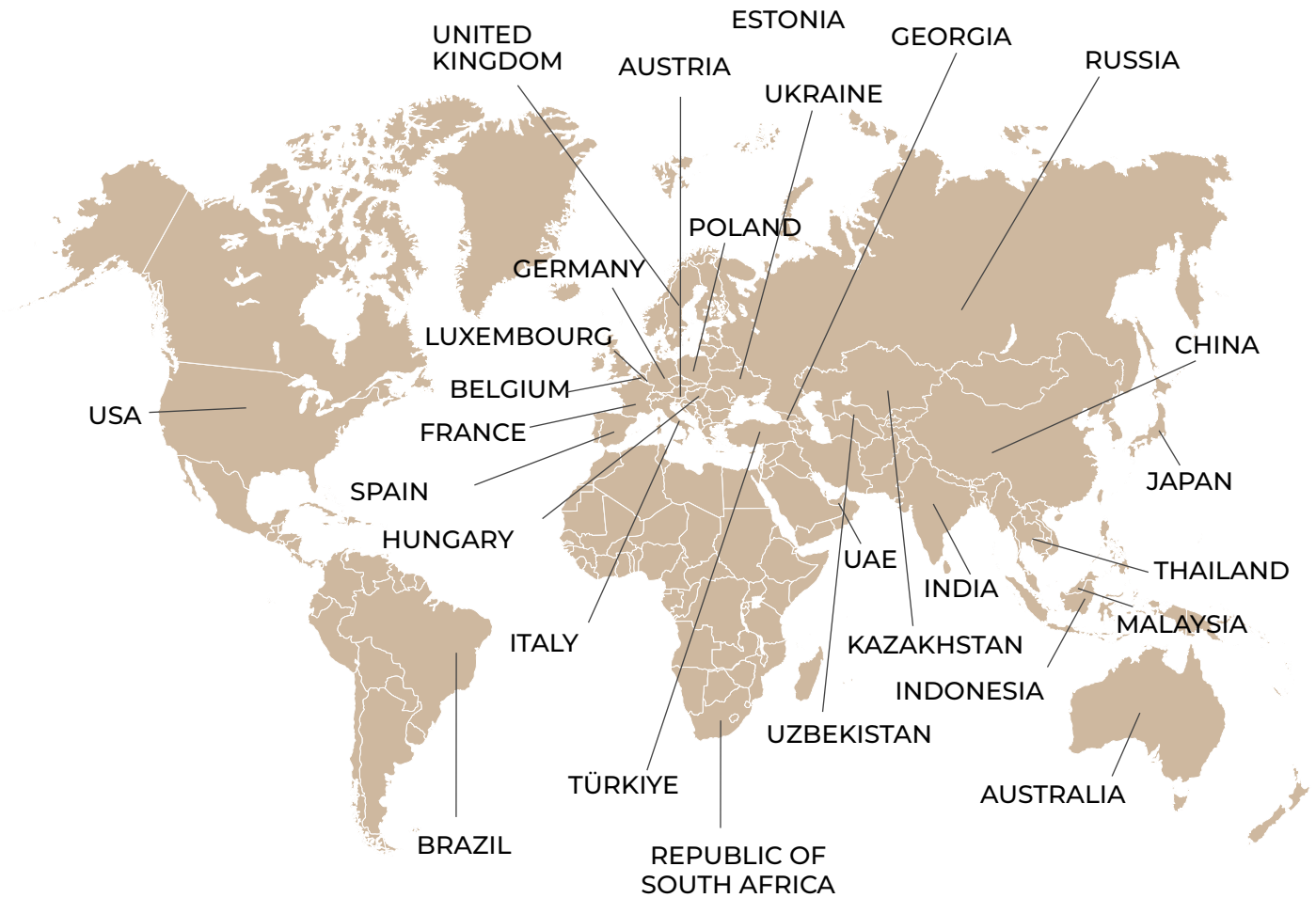
70+ 
COLLABORATED
INTERNATIONAL ORGANIZATIONS

According to the signed documents, the Azerbaijan National Academy of Sciences (ANAS), SOCAR, the Intellectual Property Agency, the Islamic Educational, Scientific and Cultural Organization (ICESCO), the International Finance Corporation, the International Bank of Azerbaijan, "Azerpost" LLC, the Central Asian Regional Economic Cooperation (CAREC) Institute of the Asian Development Bank, the Statistical, Economic and Social Research and Training Center for Islamic Countries (SESRIC) of the Organization of Islamic Cooperation (OIC), the Center for Economic Analysis and Reforms under the Presidential Administration of the Republic of Uzbekistan, Kazakhstan's "GazTrade" Trade Policy Development Center, Nevada University, USA, and Ozmen are collaborating with the Entrepreneurship Center and various other organizations.

International cooperation

OVERSEAS TRAVEL

≈ **30** 
COUNTRIES



≈ **300**
VISITS



International cooperation in photos



*Presentation of the book "Middle Corridor" at the Asian Think Tanks Forum in Japan
November 3, 2025*



*A regional seminar was conducted in Almaty, Kazakhstan, by the International Monetary Fund's Regional Capacity Building Center for the Caucasus, Central Asia, and Mongolia
November 3, 2025*

International cooperation in photos



*"International Seminar on the Development of Artificial Intelligence for Member States of the Shanghai Cooperation Organization (SCO)" conducted in China
July 31, 2025*



*Signing of a memorandum of cooperation between the Azexport portal and the Latvian company STC
November 26, 2024*



*The Global Think Tanks Forum, organized by the Center in partnership with the Asian Development Bank (ADB), the Asian Development Bank Institute (ADBI), and the Central Asia Regional Economic Cooperation Program Institute (CAREC Institute)
November 15, 2024*



*International Seminar on E-Government and Digital Public Services for Belt and Road Countries Convened in China
September 5, 2025*

International cooperation in photos



*IMF's "Macroeconomic Analysis and Fiscal Programming" training at the International Economic Research Center
October 7-11, 2024*



*The director of the Azexport portal at the "Northwest Horticultural Show 2022" event in the United States
December 6, 2022*



*“Global Think Tanks Forum” held at CAERC
November 16, 2024*



*Meeting with the delegation from the University of Pannonia, Hungary, at CAERC
February 17, 2026*

International cooperation in photos



*Presentation on "Azerbaijan: Macroeconomic Policy" in Vienna
October 8, 2024*



*International seminar "Advancement of the Digital Economy" organized by the Shanghai Cooperation
Organization (SCO) in China
July 29, 2025*

Communication activities



Communication activities

Throughout the Center's operations, communication activities have systematically informed both Azerbaijani and international audiences about the economic reforms implemented in the country, building a stable and trusted information environment.

27 DIGITAL ASSETS



Regular updates regarding economic policy decisions, health measures, and outcomes were disseminated through 27 digital platforms.

The communication process extended beyond mere information dissemination; it involved the analysis of opinions and suggestions from diverse target groups, which were utilized to enhance the health agenda.

COLLABORATION WITH THE MEDIA

The Center's staff consistently offers analytical commentary to the media, engages in various television and radio programs and debates, and collaborates closely with both local and international media to inform policymakers.

SOCIAL MEDIA PROFILES

The Center employs a comprehensive communication strategy regarding issues across both traditional and digital media platforms. It maintains a significant presence on Facebook, with six accounts.

There are four active accounts on Instagram, three on LinkedIn, two on X, and one account each on Telegram, YouTube, and WhatsApp.

The YouTube channel features nearly 2,600 videos, encompassing press interviews, responses to inquiries, video reviews, and various other content.

MEDIA INITIATIVES

“Real Islahat”

A joint project of CAERC and Real TV. The project's objective is to inform the public about the economic reforms being implemented in the country, the State's socio-economic policy and the strategies, state programs and other matters approved by the relevant decrees and orders of President Ilham Aliyev.

“Made in Azerbaijan”

The "Made in Azerbaijan" initiative, developed by the CAERC in partnership with "Azad Azerbaijan" TV, informed the public about the activities conducted via the "www.azexport.az" online portal, Azerbaijan's export statistics, and the promotion of the "Made in Azerbaijan" brand.

Communication of reforms in photos



*Press conference on the results of 2025
January 22, 2026*



*Interview of Vusal Gasimli, Executive Director of CAERC, for the "Mirshahin's Time" program on Real TV
November 5, 2025*



Filming of the "Real Reform" program on Real TV
November 15, 2023



Presentation ceremony for the book "Fundamentals of Public Relations"
July 15, 2025

Communication of reforms in photos



*Summer school for journalists held in Shusha city
June 17- 18, 2022*



*Interview with "Anewz" television channel
February 14, 2025*



Signing ceremony of the Memorandum of Cooperation between CERTMC and BSU
July 15, 2025



Conference Commemorating Victory Day
November 3, 2022

Communication of reforms in photos



*Special edition of "Real Reform" in the context of COP29
November 22, 2024*



*Summer journalism school organized in Shusha
June 17-18, 2022*

Human
capital

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Human capital

The Center has 50 staff members. Of these, one is a professor, four are Doctors of Sciences and 20 hold Doctor of Philosophy (PhD) degrees.

Most of the other staff are pursuing doctoral, second-degree or master's-level education. Young professionals make up the majority of the team.

1 PROFESSOR

4 DOCTORS OF SCIENCES

20 DOCTORS OF PHILOSOPHY



SCIENTIFIC RESEARCH ACTIVITIES OF STAFF

Each year, dozens of articles by the Center's staff are published in reputable journals indexed in international citation and indexing systems, including "Scopus" and "Web of Science."

"REFORM VOLUNTEERS"

Since the day the Center for Analysis of Economic Reforms and Communication began its operations, it has supported youth volunteer activities.

Today, the "Reform Volunteers" organization operates within the Center. The program was established to identify and effectively harness young people's potential in the fields of economics and analytics, help them direct their future careers and support the productive use of their leisure time.

Volunteers actively participate in the Center's innovative projects, as well as in software development, the organization of various events, and scientific research activities.

Over the past 10 years, nearly 800 volunteers have served at the Center. Some are now studying at leading higher education

ARTICLES IN THE INTERNATIONAL PRESS

Promotion of the reform process in Azerbaijan also extends to the international stage. Interviews with and articles by the Center's staff have appeared in such reputable publications as "Forbes" (05.12.2016), "Reuters", "BBC", "Emerging Europe", "Digital Age", "moscow-baku.ru", "Milliyet", "Hürriyet", "Daily Sabah", "The London Post", "Connectivethink" and others.

institutions, while others are working in the public and private sectors, as well as in international organizations. Several current staff members of the Center were selected from those who distinguished themselves during their volunteer period.



Human capital in photos



'Division Head at CAERC, Nijat Hajizadeh, at the international training program in Vienna December 22, 2025.



Hungarian student Peter Balogh is currently undertaking an internship at the Institute of Industrial Engineering and Technology, supported by a scholarship from Mathias Corvinus Collegium University February 22, 2024



Zanura Talibova, Head of the Public Relations Division at the Azerbaijan National Press and Media Center, received the jubilee medal commemorating the "150th Anniversary of the Azerbaijani National Press (1875-2025)" from the Republic of Azerbaijan, as established by the Decree of President Ilham Aliyev



Monitoring group discussion at CAERC
March 12, 2026



CAERC employees secured internships in Germany focused on statistics and digital transformation
October 1, 2024

Human capital in photos



Reform volunteers participated in the 7th Solidarity Forum of Azerbaijani Volunteers
December 5, 2024



Meeting of volunteers with MP Arzu Nagiyev at the CAERC
November 5, 2025



Gultaj Ahmadzada-Tapdigzada, an employee of CAERC, at the final stage of the Yukselish competition July 18, 2025



Matanat Rasulova, the Human Resources Manager of the CAERC, participated in the IMF seminar titled "Macroeconomic Governance in Resource-Rich Countries," which took place in Austria February 25, 2020

Human capital in photos



*Training session conducted by the International Monetary Fund (IMF) for government agencies at CAERC
October 10, 2024*



*Isa Gasimov, the head of the Enterprise Azerbaijan portal, participated in a training session in Guba focused on "The Development of Startup and Innovation Ideas in Urban Planning"
March 17, 2026*



CAERC employees took part in the II "GINius" inter-agency intellectual competition for young professionals, dedicated to the legacy of National Leader Heydar Aliyev
February 7, 2026



Reform Volunteers participated in the 5th Solidarity Forum of Azerbaijani Volunteers
December 6, 2022

Human capital in photos



*Reform volunteers participated in the 7th Solidarity Forum of Azerbaijani Volunteers
December 5, 2024*



*Reform volunteers at the presentation ceremony for the textbook "Fundamentals of Public Relations"
July 15, 2025*

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