CENTER FOR ANALYSIS OF ECONOMIC REFORMS AND COMMUNICATION OF THE REPUBLIC OF AZERBAIJAN







Today, the economic reforms that have been implemented have brought about a completely new investment climate in Azerbaijan. While investments in previous years were largely concentrated in the oil and gas sector, there has been a substantial shift, with billions of dollars now being directed toward the non-oil sector. The agreements that have been reached and the contracts that have been signed indicate that in the coming years, the growth will be so substantial that it will be evident to everyone.

> Ilham Aliyev, President of the Republic of Azerbaijan 14.02.2024

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The Center for Analysis of Economic Reforms and Communication was established by Presidential Decree No. 879, dated April 20, 2016, by the President of the Republic of Azerbaijan.

About the Center

ABOUT THE CENTER



- economic reforms and ensuring effective coordination in this field;
- 2. Implementing new conceptual approaches through the use of advanced scientific and technological challenges, incentivizing mechanisms, and innovations;
- 3. Ensuring the more efficient utilization of existing economic potential and the favorable investment environment, as well as the implementation systems for promotion and public participation in this area.

Purpose

- To contribute to the implementation of economic reforms and the development of entrepreneurship in the Republic of Azerbaijan;
- To conduct monitoring and evaluation of the implementation of strategies, government programs, action plans, roadmaps, and other state-level tasks, and to further enhance these processes;
- To conduct analyses and research at macroeconomic and microeconomic levels and develop relevant forecasts;
- To contribute to the growth of non-oil sector exports in the Republic of Azerbaijan;
- To organize the promotion and communication of the Republic of Azerbaijan's achievements in various sectors of the economy.

Monitoring and evaluation (M&E) is one of the main activities of CAERC, and the Center specializes in this field.

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Direction of monitoring and evaluation activities

Since its establishment, the Center has been actively engaged in reform and coordination measures. Within the framework of its authority, it conducts the monitoring and evaluation of the implementation of strategies, state programs, roadmaps, and other action plans based on directives from the President of the Republic of Azerbaijan and requests from various government organizations. The Center fulfills this mandate by leveraging the recommendations of international organizations, as well as innovative solutions and the successful practices of institutions such as World Bank, the Organization for Economic Co-operation and Development (OECD), UN entities, and other international organizations in the field of monitoring and evaluation.



"monitoring.gov.az" -Digital Transformation in Monitoring and Evaluation

CAERC contributes to the digitalization of public administration through an electronic monitoring portal, utilizing the latest innovative and digital solutions in the monitoring and evaluation process.

Efficiency of the Portal

In Azerbaijan, alongside egovernment and the judiciary, the establishment of an e-monitoring system ensures flexible and efficient public administration.

The main purpose of the "monitoring.gov.az" Portal

The primary goal of creating the 'monitoring.gov.az' portal is to reduce the communication gap between institutions in the monitoring and evaluation of strategies, road maps, state programs, and action plans. Additionally, the portal aims to digitize, simplify, and enhance the transparency of the monitoring and evaluation process.

The mission of the "monitoring.gov.az" portal

The launch of the portal enables the coordination of the monitoring and evaluation process in the country based on principles of accountability, transparency, agility, objectivity, rule of law, efficient decision-making, and good governance. The portal primarily aims to ensure fair representation, reduce bureaucratic procedures, and address societal needs. By implementing this platform, it ensures the authenticity, completeness, and reliability of the information provided, while offering free access and minimizing the time spent on information exchange to the greatest extent possible.

Efficiency of the "monitoring.gov.az" portal

The 'monitoring.gov.az' portal generates a "Big Data" database through the monitoring and evaluation of strategies, state programs, and action plans.



Additionally, it provides further incentives in areas such as enhancing the efficiency of state bodies through the widespread use of modern technologies, establishing an effective, transparent, and accountable public administration, and encouraging active citizen participation in governance and the reform process.

State Documents Undergoing Monitoring and Evaluation

- "State Program for ensuring food safety in the Republic of Azerbaijan for 2019–2025" (4 reports have been prepared).
- "Employment Strategy of the Republic of Azerbaijan for 2019–2030" (3 reports have been prepared).
- 3. State Program for geological study of subsurface and the effective use of the mineral resource base for 2020-2024"
 (6 reports have been prepared).

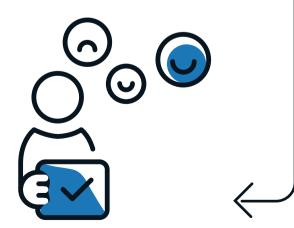
State documents that completed monitoring and evaluation

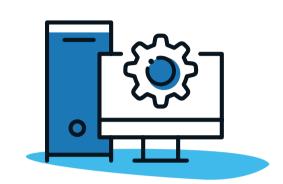
- The Decree "On the approval of strategic roadmaps for the national economy and key sectors of the economy" led to the preparation of 60 monitoring and evaluation reports pertaining to 12 Strategic Roadmaps for the period 2017-2020.
- 2. 5 monitoring and evaluation reports have been prepared on the "State Program on the expansion of digital payments in the Republic of Azerbaijan for 2018-2020".

- 4. "Strategy for the socio-economic development of the Republic of Azerbaijan for 2022-2026"
- 5. "I State Program on the Great Return to the liberated territories of Azerbaijan"
- 6. "State Program for the socioeconomic development of the Nakhchivan Autonomous Republic for 2023-2027"
- "State Program for the development of social services in the Republic of Azerbaijan for 2023-2026"
- 8. "State Program for 2023-2025 on Aligning the National Standardization System with International Requirements"
- 9. "Action Plan for 2024-2026 to increase the transit potential of international transport corridors passing through the Republic of Azerbaijan and to promote transit cargo transportation"
- "Action plan for 2024-2026 to increase employment opportunities in the liberated territories of the Republic of Azerbaijan"
- 5 monitoring and evaluation reports have been developed under the Action Plan on "Reducing the negative impact of plastic packaging waste on environment in the Republic of Azerbaijan for 2019-2020".

Price Tracking App (PTA)

Price Tracking Application (PTA) is also one of the unified monitoring systems implemented by CAERC. This system enables the tracking of price changes across the importwholesale-retail trade chain and the domestic production-wholesaleretail chain, serving as a crucial decision-making tool for relevant government agencies. PTA provides the ability to identify price formation points based on data from various government and private institutions. With the establishment of the system, data collected from various government agencies and private information providers will be integrated into a unified database, ensuring their technical compatibility. This will enable for comprehensive analytical analysis of data gathered from multiple sources.



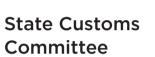


Opportunities of the system

- Data analysis and investigation of the causes of price increases;
- 2. Implementation of preventive measures;
- 3. Monitoring price increases at import, domestic production, wholesale, and retail levels.

How the PTA works







Product name Statistical value Invoice value Transaction fee Import duty Amount VAT



State Tax Service Ministry of Agriculture State Service for Antimonopoly and Consumer Market Control

Ministry of Health



The name of the product (work, service).

Unit of measure

Quantity, volume

Release price of the unit (in manats)

VAT amount (in manats)



State Tax Service Ministry of Agriculture Ministry of Health State Statistics Committee



Seller Product name Unit of measure The price of one unit of goods

Price Tracking App

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One of the main areas of activity of CAERC is conducting continuous, largescale research based on relevant analytical data and providing analysis, forecasts, and recommendations to the appropriate state institutions.

To fulfill this function, the Center operates the Strategic Planning and Economic Analysis Departments..

ECONOMIC ANALYSIS AND STRATEGIC PLANNING

The socio-economic policy measures implemented by the Republic of Azerbaijan and their impacts serve as the primary focus of analysis. The relevant structural divisions of the Center analyze the economic successes achieved by the Republic of Azerbaijan, the underlying dynamics driving these successes, and plan strategies for achieving future goals. Additionally, they inform the public in this regard, promoting the accomplishments attained. To this end, presentations are made in media outlets and on relevant academic and journalistic platforms, and articles are published. Furthermore, in collaboration with appropriate scientific and educational institutions, textbooks and teaching materials are developed in current fields, and conferences are held.

Models presented in the Economic laboratory

5 economic-mathematical models developed for the economy of Azerbaijan are showcased in the "EconLAB" laboratory, which operates under CAERC to conduct fundamental economic analyses. Below is the list of models developed in the laboratory:

- Input-Output model
- Financial Programming model
- General equilibrium model

- ORANI model
- Microsimulation model
- Gravity model



Economic-mathematical models are used in conducting dynamic and static analyses. By utilizing existing models, detailed analyses are conducted at the macro, meso, and micro levels. The use of models – economicmathematical methods – provides the decision-making process in the formation of economic policy (reforms) with necessary and comprehensive information.

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Azerbaijan's success in "Doing Business" – "The Most Reforming Country"

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CAERC has implemented a number of measures and prepared special initiatives to enhance Azerbaijan's position in the "Doing Business" report.

Under the coordination of the Center, all materials received from relevant institutions are being reviewed and discussed during the preparation phase of the "Business Ready" (BR) report, which is expected to be published in 2024 as a successor to the World Bank's "Doing Business" report. Adjustments are made in collaboration with the respective institutions to align with the report's mission.

"DOING BUSINESS" REPORT OF THE WORLD BANK

Achievements of the "Doing Business"



In the World Bank's "Doing Business 2020" report, Azerbaijan was recognized as one of the 20 countries that implemented significant reforms.



In the World Bank's "Doing Business 2019" report, Azerbaijan climbed to 25th place out of 190 countries and was included in the list of the "Top 10 Most Reformed Countries in the World."



In the World Bank's "Doing Business 2018" report, Azerbaijan ranked 57th out of 190 countries, rising by 8 positions compared to its ranking in 2017.



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The mission of the Turkish World Research Center (TWRC), established in February 2023 under CAERC, is to contribute to the advancement of economic relations within the Turkic world.

TURKIC WORLD RESEARCH CENTER

Activities of TWRC:

- 1. "Turkic World 2040 Vision";
- "2022-2026 Strategy of the Organization of Turkic States";
- Conducting macro and microeconomic analysis and research within the framework of the Republic of Azerbaijan's economic policy;
- Providing scientific and analytical approaches to ensure sustainable economic development for the member and observer countries of the Organization of Turkic States (OTS), as well as preparing proposals, forecasts, and recommendations.

Publications of TWRC

Under the direct coordination of TWRC, Turkic States Economy book was published in 2023, featuring contributions from over 35 prominent economists from 7 Turkic states.

Additionally, TWRC produces quarterly reviews of the economic conditions in Turkic world countries, available in eight languages: Azerbaijani, Turkish, Kazakh, Kyrgyz, Uzbek, Hungarian, Russian, and English.

Partner Institutions

- 1. Secretariat of the Organization of Turkic States
- 2. International Turkic Academy
- 3. International Turkic Culture and Heritage Foundation
- 4. Turkic Network of Official Economic Policy Research Centers (ERCNET)
- 5. Union of Turkic Elders

TWRC has submitted a proposal to the Secretariat of the Organization of Turkic States (OTS) for the development of an interactive geo-economic map of the Turkic world.

The project is currently underway. This map will serve as a centralized platform to showcase the trade relations, investment opportunities, and other economic potentials of OTS member states, providing valuable information to investors, businesspeople, and other stakeholders. 15

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The azexport.az portal was established the order signed by President Ilham Aliyev on September 21, 2016, titled "On the Creation of a Unified Database of Goods Produced in the Republic of Azerbaijan." The portal serves as a comprehensive database of Azerbaijani-produced goods, providing local entrepreneurs with the opportunity to showcase their products globally at no cost.

Azexport.az

www.ereforms.gov.az

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Main Activities of the Portal

The portal promotes the export of competitive, Azerbaijan-made products to foreign markets under the "Made in Azerbaijan" brand. The "azexport.az" portal provides support to exporting entrepreneurs in areas such as transportation, logistics, payment, and certification.

Free sale certificate

The certificate issued by the "Azexport" portal is one of the documents required by certain countries for the export of medical equipment, medicines, and food products that come into direct contact with the human body. This certificate facilitates the export of "Made in Azerbaijan" products in these categories. Between 2018 and 2024, certificates of free sale were issued for more than 700 products.

Since its launch in January 2017, until July 2023, the "azexport.az" portal has received export orders for various products (including industrial, food, textile, agriculture, science, culture, and more) from nearly 150 countries worldwide, and these orders continue to be received.

The azexport.az portal is integrated with over 15 major platforms, including widely recognized sites such as "amazon.com", "alibaba.com", "ebay.com", "all.biz", and "Go4worldbusiness.com". Since the launch of "azexport.az," the presence of Azerbaijani products on international online trade platforms has increased.



AZEXPORT.AZ

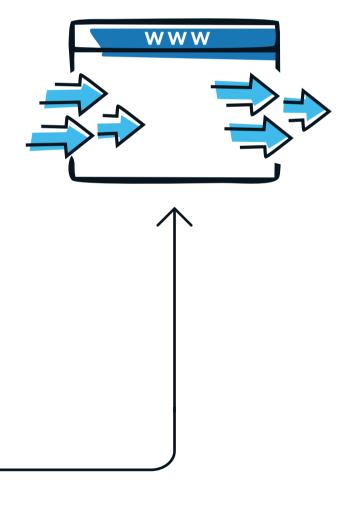


Azexport's Cooperation with International Institutions:

- World Trade Organization (WTO)
- 2. International Trade Center (ITC)
- 3. World Trade Centers Association (WTCA)
- 4. Eastern Partnership Initiative (EU4Digital)
- 5. Academy of International Business Officials (AIBO)
- 6. "Alibaba Group"
- 7. VISA International
- 8. Mtrade Valley Organization
- 9. Payoneer Digital Payment Platform

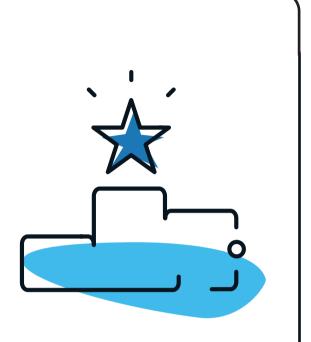
International Trading Platforms Partnering with Azexport:

- 1. amazon.com
- 2. alibaba.com
- 3. ebay.com
- 4. all.biz
- 5. go4worldbusiness.com



Achievements of Azexport:

- For the first time, "Made in Azerbaijan" products, including ABAD products, were made available to international buyers on "amazon.com" and "ebay.com" platforms.
- "Azexport" has held meetings with approximately 2,500 entrepreneurs across various regions of Azerbaijan, and these meetings are ongoing.
- The portal has organized more than 50 trainings and seminars on e-trade and export-related topics, continuing its efforts in this area.
- "Azexport" has been presented at nearly 50 international events in countries such as the USA, China, the United Kingdom, Turkey, Belgium, Estonia, Italy, and Uzbekistan.



- The azexport.az portal was featured in the "Best Practice" section of a publication by the UN's UNESCAP commission.
- The region's first virtual exhibition and conference space was launched by Azexport.
- The European Union's official website published the opinion that Azexport is a successful ecommerce project within the EU.

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The "One Stop Shop" Export Support Center was established in 2017 by Decree of the President of the Republic of Azerbaijan.

It enables exporting entrepreneurs to obtain all the required certificates more quickly and efficiently, saving both time and resources.

""ONE STOP SHOP" EXPORT SUPPORT CENTER

The main purpose of the Center

The center supports local entrepreneurs by offering consultations, assisting with business plan development, completing customs declarations in real time, and providing export subsidies.

The success of the Center

Between 2017 - 2024, more than 1 billion US dollars in non-oil products were exported through the "One Stop Shop" Export Support Center.





During this period, 16,000 entrepreneur applications were registered.

""ONE STOP SHOP" EXPORT SUPPORT CENTER

Five government agencies provide services at the "One Stop Shop" Export Support Center.

• The Ministry of Economy

The Ministry of Economy issues a certificate of origin confirming the country of origin of the exported product.

• Azerbaijan Food Safety Agency

The Azerbaijan Food Safety Agency (AFSA) issues food safety certificates for exported food products in accordance with the requirements of importing countries; phytosanitary certificates for plant and agricultural products; and veterinary certificates for animal and animal-derived products, as well as raw materials, feed, and feed additives. Additionally, AFSA is responsible for the registration of entrepreneurs operating in the food sector and maintaining the state registry.

 Ministry of Ecology and Natural Resources

The Ministry of Ecology and Natural Resources issues the CITES international authorization certificate for the export of rare and endangered species of wild fauna and flora.

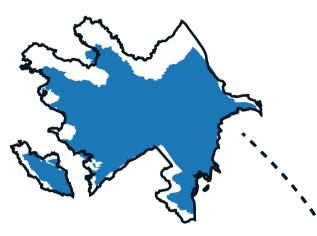
• State Committee on Affairs with Religious Associations

The State Committee on Affairs with Religious Associations issues a permit for the export of religious literature, as well as audio and video materials.

• Ministry of Culture

The Ministry of Culture issues a certificate of cultural heritage preservation for the export of cultural assets (such as carpets and carpet products, artworks, handicrafts, musical instruments, and jewelry).

EXPORT GEOGRAPHY OF "ONE STOP SHOP" EXPORT SUPPORT CENTER



Top 10 export destinations are:

- 1. Switzerland
- 2. Turkey
- 3. Russia
- 4. Georgia
- 5. Italy
- 6. Kazakhstan
- 7. Kyrgyzstan
- 8. Uzbekistan
- 9. China
- 10. Turkmenistan

Most exported products through the " One Stop Shop" Export Support Center:

- 1. Precious metals
- 2. Cotton yarn
- 3. Steel rebar
- 4. Fruit juices and nonalcoholic beverages
- 5. Cheese
- 6. Ice cream and ice cream cones
- 7. Confectionery products
- 8. Aquaculture-bred sturgeon and fish roe
- 9. Licorice root
- 10. Medicinal leeches



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The Digital Trade Hub (DTH) was established based on the Decree of the President of the Republic of Azerbaijan, dated February 22, 2017, titled "On Additional Measures to Strengthen the Republic of Azerbaijan's Position as a Digital Trade Hub and Expand Foreign Trade Operations".

The Digital Trade Hub

THE DIGITAL TRADE HUB

Purpose of DTH

The DTH is a digital resource created by the Republic of Azerbaijan for facilitating crossborder paperless trade and enabling remote business transactions.

Benefits of DTH

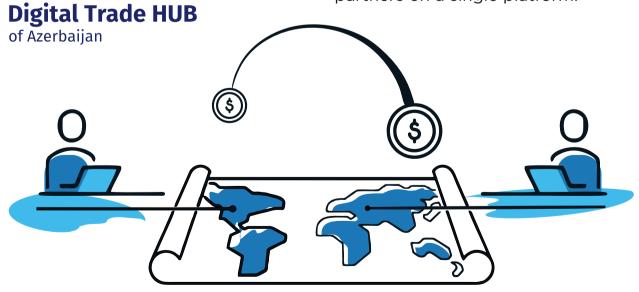
• Ensures the expansion of the scope of cross-border trade, including e-commerce;

Positively impacts the

 enhancement of export potential by ensuring the efficient use of ICT

Success of DTH

For the first time in the world, the hub introduced a unified online export application and m-Residency (mobile residency). Through the DTH, both foreign citizens and local exporters can conduct transactions with their partners on a single platform.



THE DIGITAL TRADE HUB

Services provided by DTH

"mresidency.az" portal operated by DTH is a digital platform that provides non-residents of Azerbaijan, who have obtained an Asan Imza (Mobile ID), with remote access to electronic services.

Services to be provided remotely through the "mresidency.az" portal

- 1. Services in three languages
- 2. Opening bank accounts for individuals and providing ebanking services
- 3. Provision of tax and customs services
- 4. Company registration and management from anywhere in the world
- 5. Implementation of the recruitment process
- 6. Preparation, secure encryption, transmission, and signing of documents



Advantages of "mresidency.az"

- Enhances the accessibility of Azerbaijan's investment environment for international investors;
- Provides remote access to electronic services;
- Facilitates international, paperless trade, business, and government procedures;
- Supports innovative initiatives by enabling the application of artificial intelligence solutions;
- Creates opportunities for establishing collaborations within the "Metaverse" virtual space;
- Simplifies international business operations and processes;
- Allows access to the platform from any device with internet access, regardless of location;
- 8. Offers convenient and efficient services;
- Provides access to tax, customs, banking, electronic signature, company management, consulting, and other online services through a "one-stop" system.





Belarus, as well as citizens from

have already initiated their own

businesses in Azerbaijan.

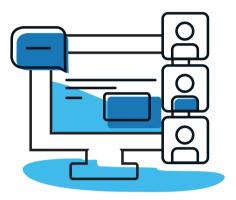
Arab countries like Saudi Arabia, the UAE, and Jordan, have obtained mresidency. Some of these individuals The portal

www.enterpriseazerbaijan.gov.az, operated by CAERC, was established in accordance with the Order of President Ilham Aliyev dated September 19, 2018, titled "On Additional Measures to Support Competitive Domestic Production in the Non-Oil Sector."

Enterprise Azerbaijan

ENTERPRISE AZERBAIJAN

It is a platform where the goals and objectives of the state, entrepreneurs, and investors align and develop collaboratively



Opportunities Provided by the Portal

- Enterprise Incubation -Development of early-stage startups and creation of Minimum Viable Products (MVPs);
- Enterprise Acceleration -Establishment of companies and their introduction to the market;
- Enterprise Investment -Presentation of startups to potential investors;
- 4. Startup School A school that transforms startups into businesses for the, development of entrepreneurship.

Goals and objectives

- 1. To support the development of entrepreneurship in the country;
- 2. To attract alternative financial resources for the implementation of new ideas, startups, investments, or business projects into the national economy;
- To act as an intermediary in presenting ideas and projects to local and international investors;
- To assist entrepreneurs and startups operating in the country in aligning and enhancing their projects to meet global standards;
- 5. To create a "smart ecosystem" by regularly updating and providing a user-friendly, fast, and convenient platform to connect project promoters seeking investors with those looking for investment opportunities.



ENTERPRISE AZERBAIJAN



Functionality of the portal

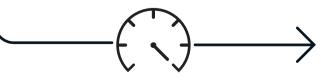
- The portal operates as "Startup Azerbaijan HUB";
- All procedures necessary for investors are presented in Azerbaijani, Russian, and English through simple infographics;
- For the first time in Azerbaijan, entrepreneurs and investors have the opportunity to use the "Geoeconomic Map," which contains all geographical objects;
- It is possible to search for projects by location, category, and investment;
- 5. Projects can attract investments from around the world through crowdfunding, crowd investing, seed investors, angel investors, venture investors, and other tools available on the portal.

New projects of "Enterprise Azerbaijan"

"AI for Green Solidarity" project

The main goal of the project is to use the possibilities of artificial intelligence (AI) and creatively solve existing problems in areas such as smart city, green technologies, agriculture, use of alternative energy sources, renewable energy and waste management. to encourage young people in this process, to support the transformation of their ideas into businesses, and to facilitate the integration of national startups into the foreign market.

The project is implemented jointly with the University of Nevada, USA and the German Artificial Intelligence Research Center.



ENTERPRISE AZERBAIJAN

"Startup School" Project - Turn Your Ideas into Business with Us!

The project was created through the joint cooperation of the "Enterprise Azerbaijan" portal and the Ozmen Entrepreneurship Center at the University of Nevada, USA, to turn more young people's ideas into reality and support them.



The Purpose of the Project

- To instill an innovative entrepreneurial spirit and culture in Azerbaijani youth using modern teaching methods;
- 2. To provide support to startups for entrepreneurship and business management;
- To create opportunities for national projects to enter the global startup ecosystem;
- To connect young entrepreneurs with local and foreign investors on a single platform;
- 5. To attract alternative financial sources through startups to the national economy and stimulate the growth of small and medium-sized businesses.



Achievements of the first "Startup School" project

- We have created opportunities for more than 200 projects from around 10 countries (USA, Germany, Ireland, Turkey, Mauritania, Pakistan, Kazakhstan, Azerbaijan, etc.) to compete on the international platform;
- We successfully conducted more than 60 hours of online and offline training with professors and international experts from the USA, Israel, Poland, Turkey, and Azerbaijan;
- We facilitated the participation of the 1st place winning team members in the I2B training program in the USA;
- We contributed to the development of our country's startup ecosystem and accelerated its integration into the global ecosystem.

In addition to its activities in monitoring and evaluation, as well as the analysis of economic reforms, the CAERC prepares scientific journals and sector-specific summaries, and publishes books on various topics.

Publications

Books

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CAERC prepares books - textbooks and monographs - on various fields of economics:

- 1. New Karabakhnama
- 2. Economic Growth
- 3. Green Economy
- 4. Digital Economy
- 5. Turkic States Economy
- 6. Innovation and Entrepreneurship: Startup Ecosystem
- 7. Islamic Financial System and Its Prospects in Azerbaijan
- 8. Competitive Product Production in Agriculture: Challenges of Globalization and Opportunities for Development
- 9. Unification of the Law of International Trade Agreements
- 10. "Monitoring and Evaluation: 2016–2021" in Azerbaijan

Journals

"Economic Reforms" Scientific-Analytical Journals

The journal, published in three languages (Azerbaijani, Russian, and English), serves as a platform for discussing analyses and research at macro and microeconomic levels, as well as forecasts for the medium and long term, aimed at ensuring the country's sustainable economic development.

Reviews

1. "Export Review"

Published monthly, this review aims to present export statistics related to the non-oil sector and contribute to expanding opportunities for exporting local goods to foreign markets.

2. "Reform Review"

Prepared as a special issue. It contains information about the reforms being implemented in government agencies in the field of public services, as well as the innovations being introduced.

3. "Turkic Economic Outlook"

Published quarterly in eight languages (Azerbaijani, Turkish, Kazakh, Kyrgyz, Uzbek, Hungarian, Russian, and English). The purpose of the review is to consolidate information about the economic conditions of the countries within the Turkic world and transmit this data to the relevant institutions of those countries.

- "Weekly Review " An overview reflecting the Center's weekly activities.
- 5. "Video Overview" A presentation of the Center's activities through audiovisual means.



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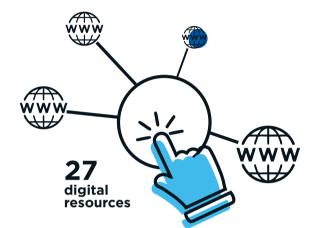
The CAERC has a total of 27 digital resources, including a dedicated social media account for each project. Through these resources, approximately 30,000 users receive detailed information about the Center's activities and individual projects.

Electronic presence

ELECTRONIC PRESENCE

Digital resources

The CAERC has a total of 27 digital resources, including a dedicated social media account for each project.



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30 000

users

Social media account



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You Tube /Center for Analysis of Economic Reforms and Communication

In 2016, the volunteering activity under CAERC evolved into the Organization of Reform Volunteers in 2020, which was designated as the

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which was designated as the "Year of Volunteers" in Azerbaijan.

Reform Volunteer

REFORM VOLUNTEERS

Be Volunteer, Improve

The organization has brought together nearly 500 volunteers over the period leading up to 2023.



Education and Work of Reform Volunteers

Reform volunteers study at prestigious universities in the USA, France, Canada, Estonia, Hungary, Türkiye, Russia, and many other countries. Some of them work in government institutions, the private sector, and international organizations.

Benefits of Being a Reform Volunteer

Reform volunteers actively participate in the implementation of innovative projects, as well as in software development, event organization, and scientific research and studies. International and local experts, along with CAERC staff, provide training for volunteers, primarily focused on economic topics, and provide opportunities for them to present their work. Additionally, final-year university students are given the opportunity to undertake internships at CAERC.

CAERC regularly announces its Volunteer Program. You can also join the reform volunteers and gain extensive experience in fields such as finance, human resources, public relations, information technology, graphic design, and the digital and green economy.

Registration link for the volunteer program



https://volunteer.ereforms.gov.az/az/be-volunteer

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